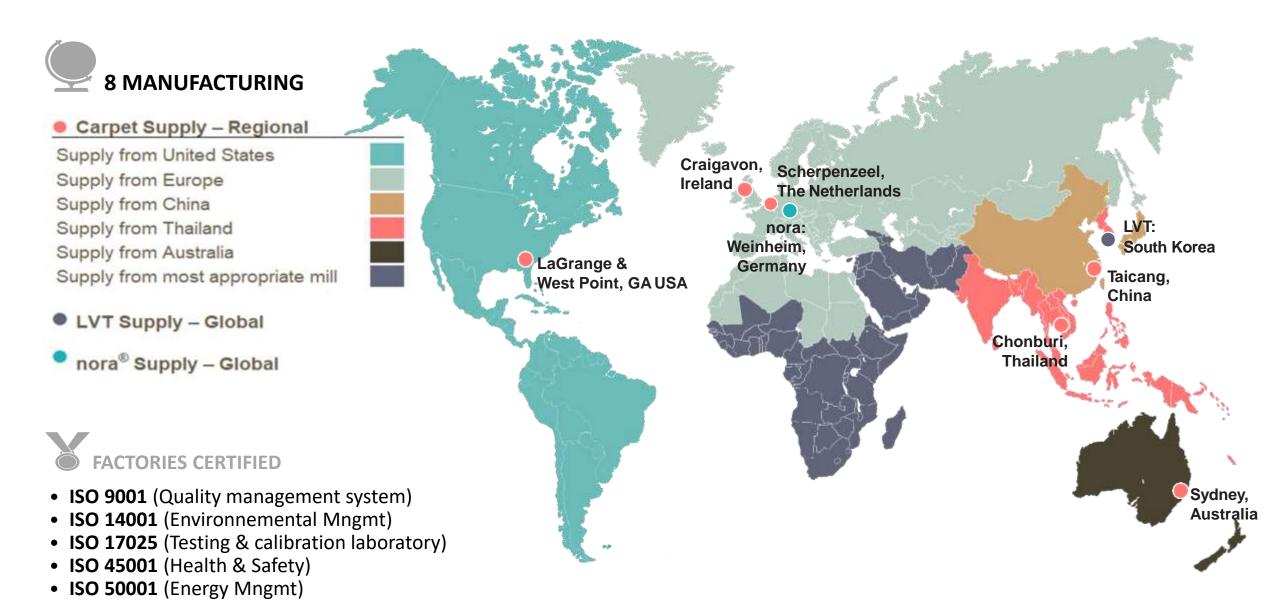
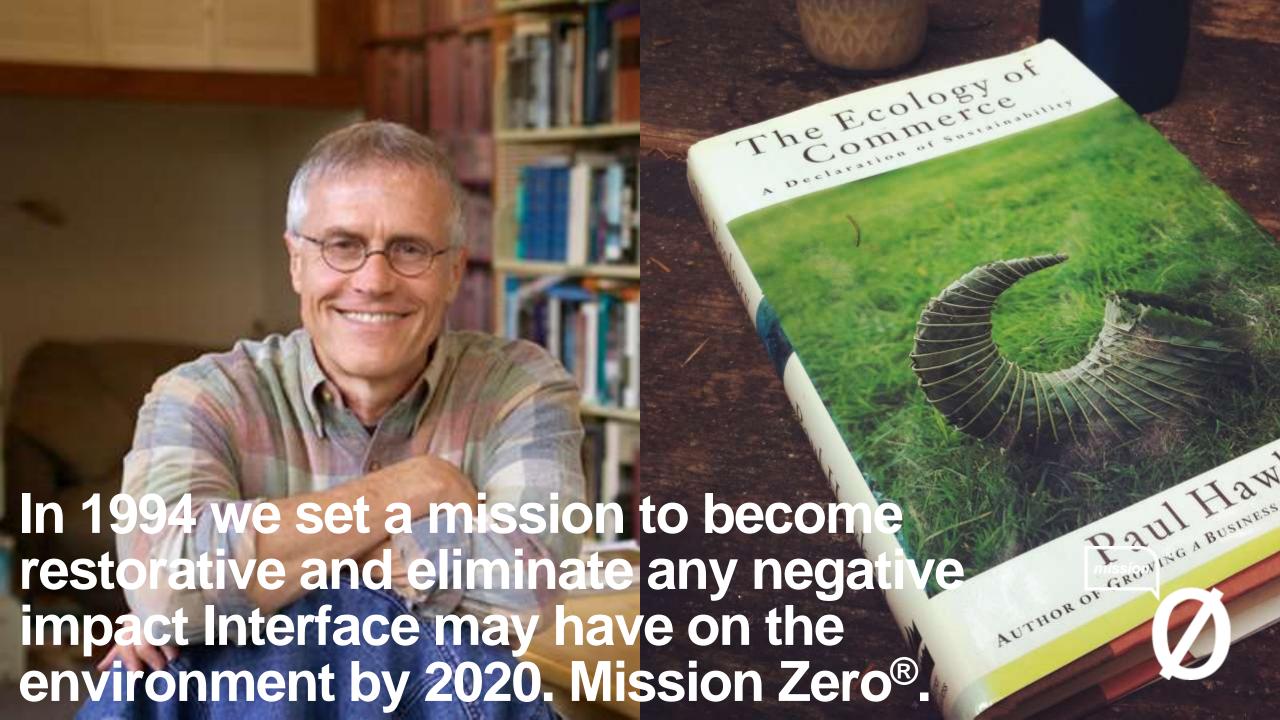
LAETITIA BOUCHER, REGIONAL SUSTAINABILITY MANAGER (SOUTHERN EUROPE)

Climate Take Back

Interface Global Coverage - Manufacturing Locations









96%

Greenhouse gas emission reduction

100%

Electricity from renewable sources

89%

Water use reduction

74%

Reduction in carbon footprint for carpet tile

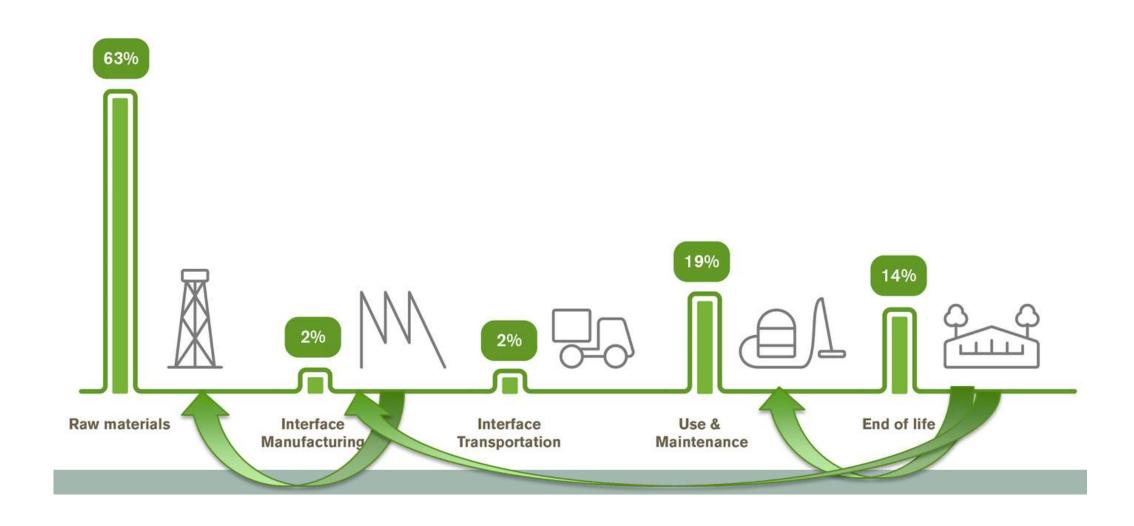
60%

Recycled or bio-based materials for carpet tile

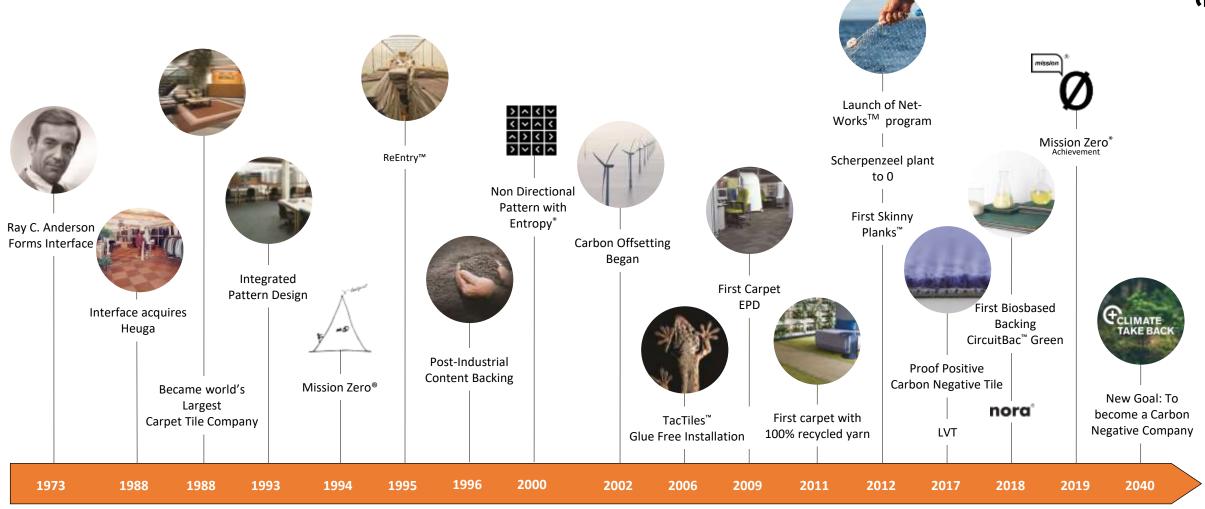
89%

Waste-to-landfill reduction

Using Life Cycle Analysis as Management Tool



45 years of expertise.

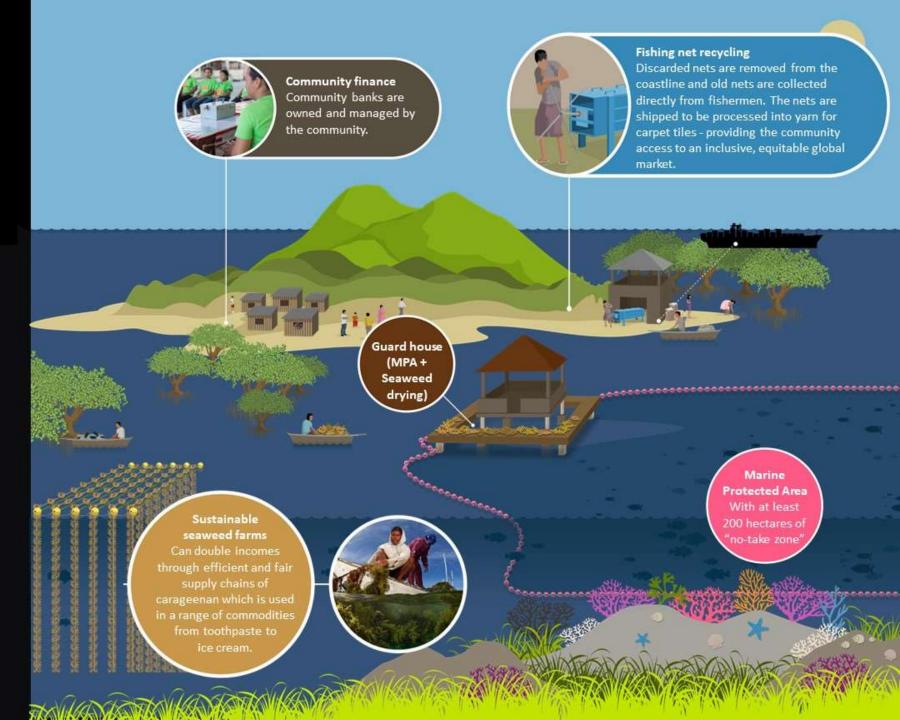


Net-Works[™]

Interface°

ZSL LET'S WORK FOR WILDLIFE



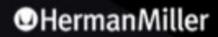








Interface[®]



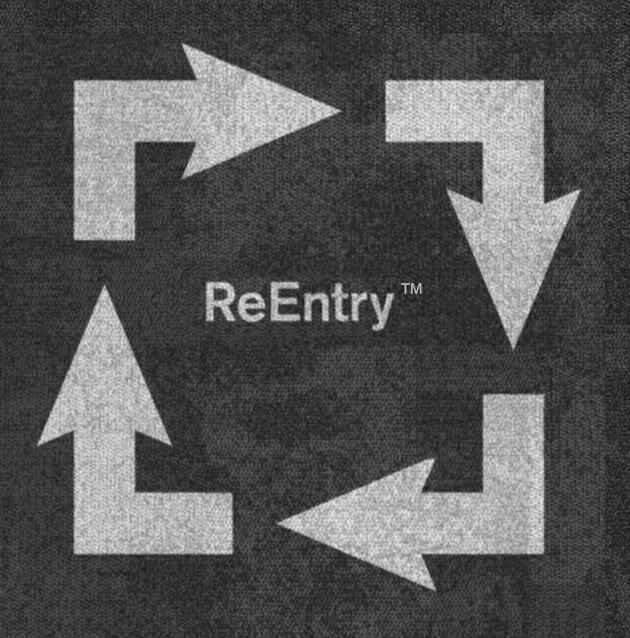












ReUse

Used as flooring again

RePurpose

Converting flooring to other products or services

ReCycle

Separating flooring into all component materials

ReCover

When absolutely necessary, we recover energy in a waste-to-energy facility

Interface[®]



THIS YEAR WE'RE DECLARING SUCCESS REACHING MISSION ZERO®, BUT ALSO PLEDGING TO GO FURTHER WITH OUR NEW MISSION: CLIMATE TAKE BACK™.

LESSONS FOR THE

The Interface guide to changing your business to change the world

We've changed our business to change the world and we've achieved goals we never thought were possible. This is a progress report on how we achieved this important milestone, but also a pledge to go further. To set and achieve our next mission, Climate Take Back."

Mission Zero* has taught us a thing or two about the future. It's taught us about business models, moonshot aspirations and solving material challenges with science and imagination.

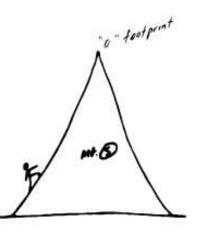
But the most valuable thing you can learn from the past is what to do in the future. So, as we celebrate having achieved Mission Zero®, and we embark on Climate Take Back™ – our next phase of change making – we're taking the best of what we've learned and sharing it with the world. These are our insights and lessons for how to face the future with all of the possibilities it offers.

Whether it's changing your mindset, having a vision and a plan (and taking some wrong turns on the way), or bringing everyone along with you, these lessons are a manual for creating change within your own organisation. Even more importantly, they're a blueprint for how we can all transform our shared future.

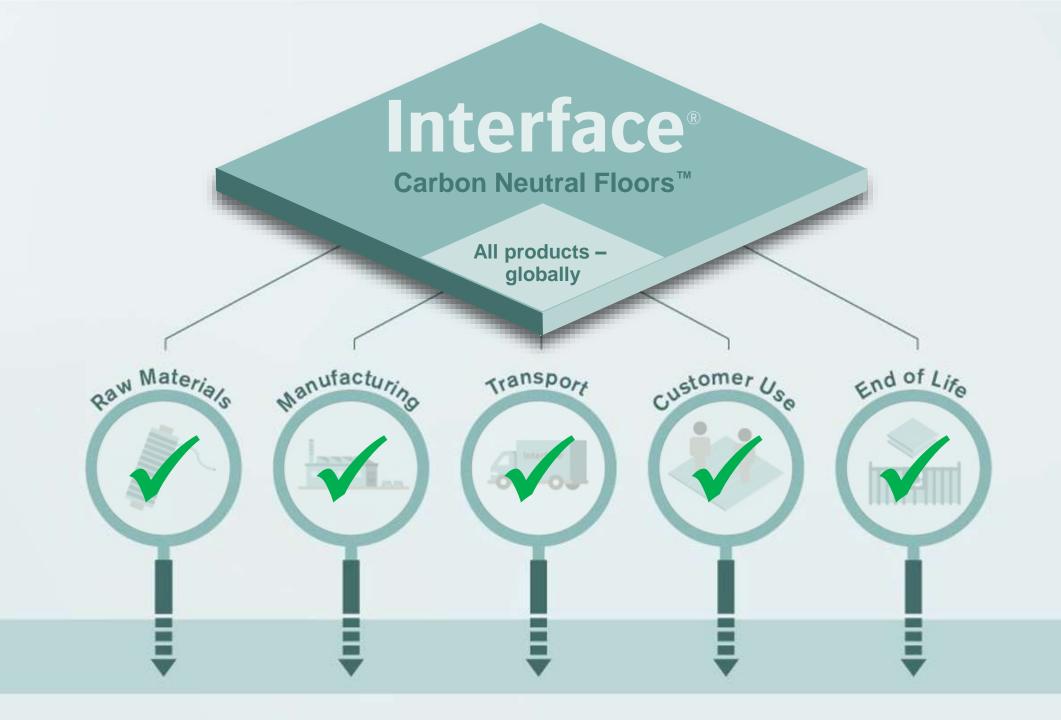
At Interface we powerfully believe in simple, small actions that add up to a greater whole. You reading this is one of those actions. We believe that starting where you are, can go on to have powerful ripple effects that you could not imagine when you started. Share these lessons and share your own progress, wherever you are on your own journey.

BELOW

Interface Inc. Ploneering Founder & Chairman, Ray Anderson's original sketch of Mission Zero®







CLIMATE TAKE BACKTM

LIVE

Aim for zero negative impact on the environment

LEAD THE INDUSTRIAL RE-REVOLUTION

Transform industry into a force for the future we want



LOVE

Stop seeing carbon as the enemy, and start using it as a resource

LET NATURE COOL

Support our biosphere's ability to regulate the climate

Proof Positive Tile
The World's First Carbon Negative Carpet Tile



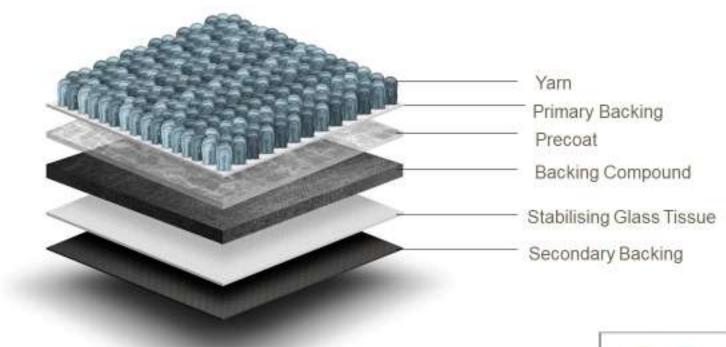
BACKINGS FEATURING CARBON NEGATIVE MATERIALS

CQuest[™]Bio

Is made with a biocomposite, containing biobased and recycled fillers.

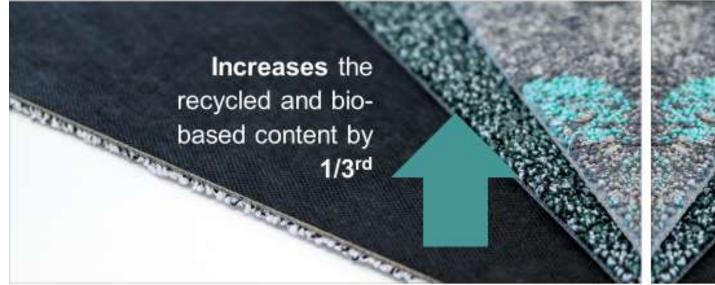
It includes materials, when measured on a standalone basis, that are net carbon negative.

It's a stepping stone toward a carbon negative product.





IMPACT OF CQUEST™ BIO





IF HUMANITY CHANGED THE CLIMATE BY MISTAKE...

WE CAN CHANGE IT WITH INTENT. Interface

GET INVOLVE, GET ACTIVE

THANK YOU