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INSTITUTE OF SCIENCE AND TECHNOLOGY

23 - 25 SEPTEMBER 2024 EUROPEAN CONVENTION CENTER LUXEMBOURG

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Innovation through Collaboration: The **#SmartEnergyCluster Fueling the Smart Energy Transition**

25 September 2024

Katerina Papapostolou (NTUA)



— [↑] Table of Content

- Who we are
- Purpose of the cluster
- #SmartEnergyCluster Projects
- Cluster Results
- Social Media
- #SmartEnergyCluster Website



⁻ Who we are

- #SmartEnergyCluster is an initiative of the InEExS project
 - The core concept of the <u>LIFE project InEExS</u> is the deployment of integrated energy services across sectors and carriers, and the tokenisation of energy saving data in a public blockchain
- Managed by IEECP and EPU NTUA
- It has currently 25 EU (LIFE and Horizon 2020) projects





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#SmartEnergyCluster is a collaborative effort of more than 20 EU projects focused on merging different **energy services** and incorporating **non-energy benefits** whilst overcoming market fragmentation and fostering **cooperation**. This inclusive approach bridges gaps and creates a common ground for **business development** across different segments.





Purpose of the cluster



Establish synergies among projects with common topics of interest and KPIs.



Exchange knowledge in aspects of dissemination and communication activities and stakeholder engagement.



Take advantage of our combined experience, know-how and active participation with the scope of successfully promoting our projects.



Join our forces and work together in the framework of the dissemination, communication and exploitation of our projects activities and results, aiming at engaging interested and common target groups and multiplying our messages.



Define a common strategy building on cross-promotion, joint events and other collaboration activities that we can define together.



cluste 0 Meet

#SmartEnergyCluster Projects

Follow the #SmartEnergyCluster on social media & visit our website at smartenergycluster.eu!













































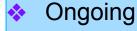








These projects receive funding from the European Commission Horizon and LIFE programmes. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or CINEA.



The cluster has 25 Ongoing Projects and 12 Ended Projects

Follow the #SmartEnergyCluster on social media & visit our website at smartenergycluster.eu!





























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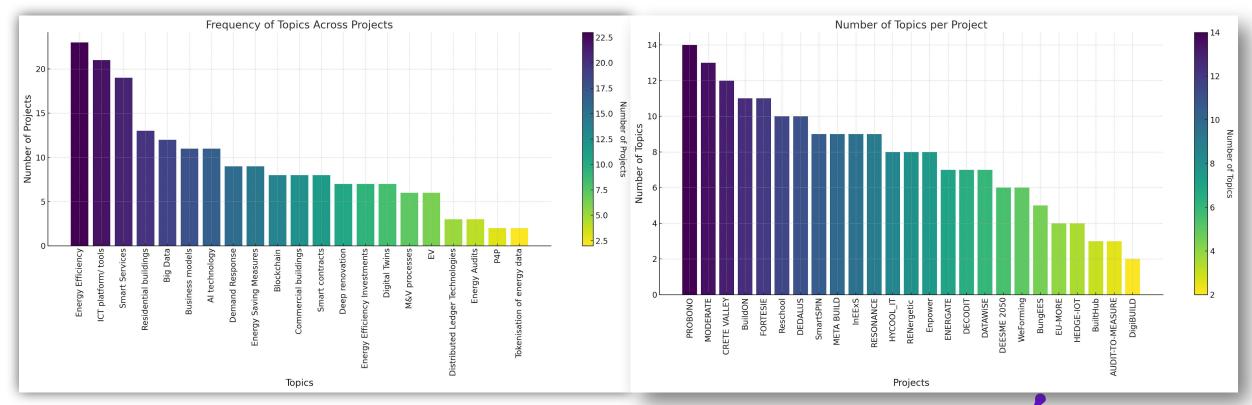
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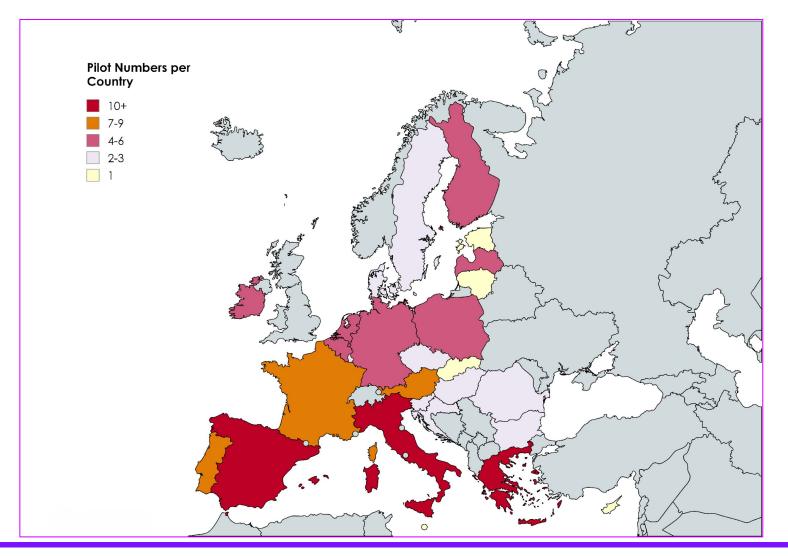
— Cluster topics

- 21 topics identified through research in order to group projects.
- All projects are requested to fill in the application form.
- Filtering capabilities for identifying commonalities and similar fields of activities among the projects.
- This helps in creating bilateral synergies in technical aspects but also events organisation or material development.
 - Energy Efficiency stands at the core of the cluster, with other topics varying in importance, represented from left





─ Cluster Pilot Countries



- Most Pilots in Greece, Italy and Spain
- 3 Pilots from other countries in Europe (not in EU Zone)
- Many pilots across 30 different countries that bring unique expertise in the #SmartEnergyCluster



── Social media campaigns

- #SmartEnergyCluster
- #MeetourSmartEnergyCluster









Social media campaigns

InEExS Promotion of New Projects through Social Media

Follow the #SmartEnergyCluster on social media & visit our website at smartenergycluster.eu!



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Me











































hese projects receive funding from the European Commission Horizon and LIFE programmes, Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or CINEA Tweet:

✓ Meet the members of the #SmartEnergyCluster, an initiative by #InEExS We start with:

@NUDGEH2020 - nudging consumers towards EE https://lnkd.in/eSqeTYpp

@matrycs h2020 - big data applications for energy-efficient buildings https://matrycs.eu

Stay tuned for more!

LinkedIn Post: A smart collaboration to make the energy transition a reality!

Meet our #SmartEnergyCluster, a team of 20 projects that have joined forces to maximise the impact of their work on #EnergyEfficiency.

Presenting

👬#NUDGE - nudging consumers towards energy efficiency using interventions based on behavioural science

MATRYCS - addressing challenges in #bigdata management for energy-efficient buildings

Find out more about the projects

https://lnkd.in/eSqeTYpp

https://matrycs.eu/

And that's not all, over the coming weeks, keep an eye out for more #SmartEnergyCluster intros

#SustainableEnergy #EnergyTransition #EUGreenDeal LIFE Programme Institute for European Energy and Climate Policy Foundation (IEECP) SEVEn, The Energy Efficiency Center ICLEI Europe



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Social media campaigns

Posts for new projects in the cluster

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Follow the #SmartEnergyCluster on social media & visit our website at smartenergycluster.eu!























































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Tweet: A Big News!

- We're thrilled to announce that our project is now a proud member of the #SmartEnergyCluster! Together with @LIFEprogramme & @HorizonEU projects, we're committed to driving forward the #Smart #EnergyTransition. 6
- Discover more about our collective efforts and what this means for the future of energy:

You can add here the link of your website announcement

*****Follow #SmartEnergyCluster to stay updated!

LinkedIn Post: ♠ We're proud to be part of the #SmartEnergyCluster!

This collaboration marks a significant step towards the smart energy transition, with many projects uniting to leverage and amplify their outcomes collectively and transform our energy landscape.

The #SmartEnergyCluster aims to:

- (I)Collaborative Synergies: Aligning with projects that have overlapping interests and performance goals, we're setting the stage for a unified energy transition.
- 2 Exchange & Engagement: We prioritize the exchange of knowledge and engaging stakeholders through shared communication efforts, fostering a collaborative network.
- 3 Combined Expertise: Capitalizing on our collective experience and active participation, we aim to elevate the promotion of our innovative projects.
- 4 United Action: In the spirit of partnership, we are committed to the joint dissemination and exploitation of our results, targeting meaningful engagement and message amplification.
- 5 Strategic Development: We're dedicated to defining a cohesive strategy that includes cross-promotion and joint events to enhance our collaborative impact.

←Follow #SmartEnergyCluster to stay updated!

For further insights into the #SmartEnergyCluster and to keep up with our progress, visit: You can add here the link of vour website announcement



Some numbers from the cluster

- 37 total projects that have been part of the Cluster
- 25 projects currently part of the Cluster
- 2 Collaboration workshops
- 190 times the #SmartenergyCluster hashtag was used on social media
- SharePoint for pushing collaborations with supportive documents to share information and news



── #SmartEnergyCluster Website (1/6)

Home page



- Information about the number of ongoing projects and what is the #SmartEnergyCluster
- Cluster goals and a slideshow of our projects within the cluster (ongoing)
- Latest News and Events and who is behind the creation of the cluster (with links to InEExS and EPU-NTUA)





#SmartEnergyCluster Website (2/6)

Our Cluster page

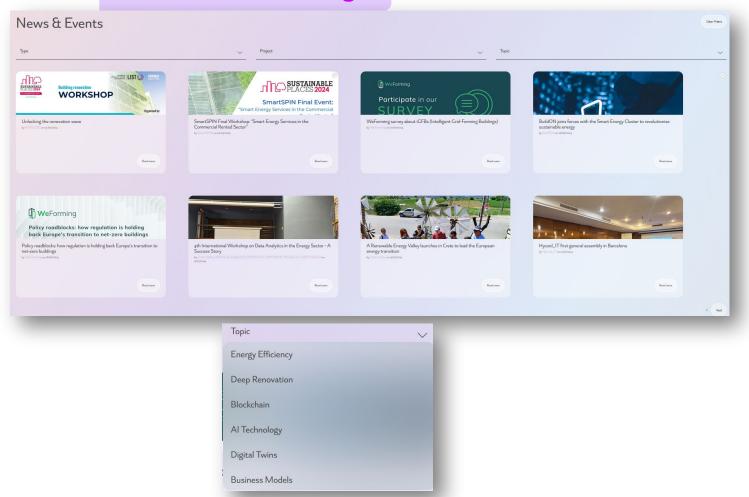


- All project logos are displayed
- Ongoing and past projects
- Links to the projects Websites



── #SmartEnergyCluster Website (3/6)

News & Events Page

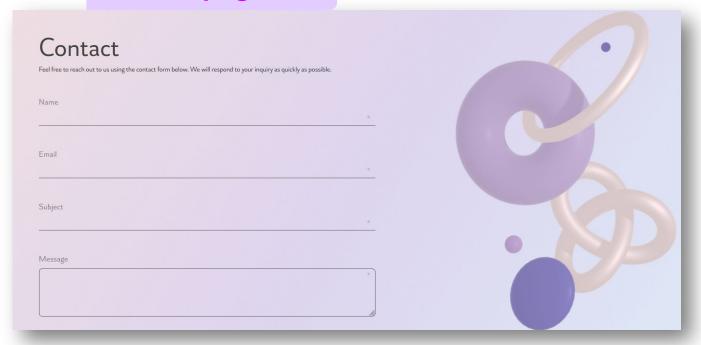


- News & Events in chronological order from projects within the cluster
- The user can filter the information based on project, type (News or Events) and per Topic



→ #SmartEnergyCluster Website (4/6)

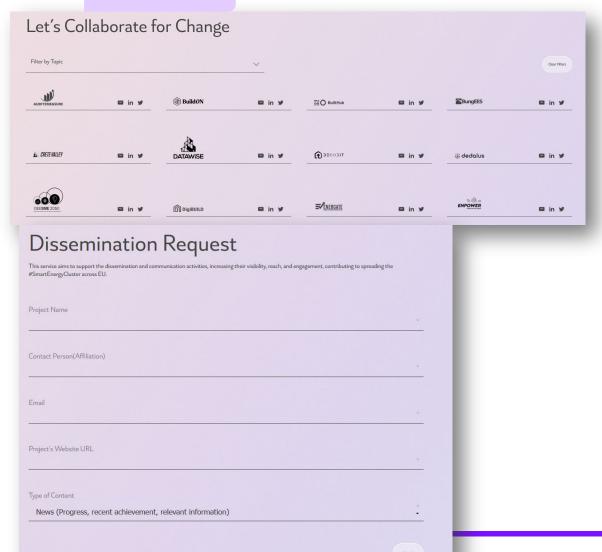
Contact page



 Navigate to the contact page of the website, fill out the necessary fields, and submit any queries or requests.

── #SmartEnergyCluster Website (5/6)

Services

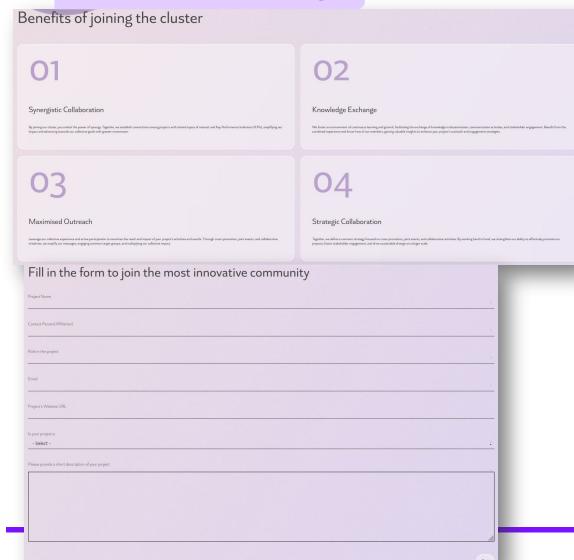


- All the information of the ongoing projects (social media, website, contact) so the collaboration becomes easier
- A dissemination request field, so that projects that joined the cluster can disseminate any activity through website or social media



── #SmartEnergyCluster Website (6/6)

Join The Cluster Page



- Benefits of joining the cluster
- Simple form for any project to join the cluster and use the services
- If the Projects connect with more than 50% of the topics, then they are accepted in the #SmartEnergyCluster and e-mail with instructions and detailed information on how to use the clusters' folders will be sent.









THANK YOU!

For more info, follow our hashtag, visit our website or contact us:











SmartSPIN

Introduction to the SmartSPIN project

Final Event, 25th September 2024 Sustainable Places 2024, European Convention Centre, Luxembourg

Ruchi Agrawal International Energy Research Centre, Ireland



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.



PROJECT OVERVIEW

Grant Agreement No: 10133744

Coordinator: **ERC**





Participants: 7 partners from 4 countries: Ireland, Greece, Netherlands, Spain.

















40%

of energy consumption

36%

of carbon emissions

75%

buildings are energy ineffcient 25%

non-residential category

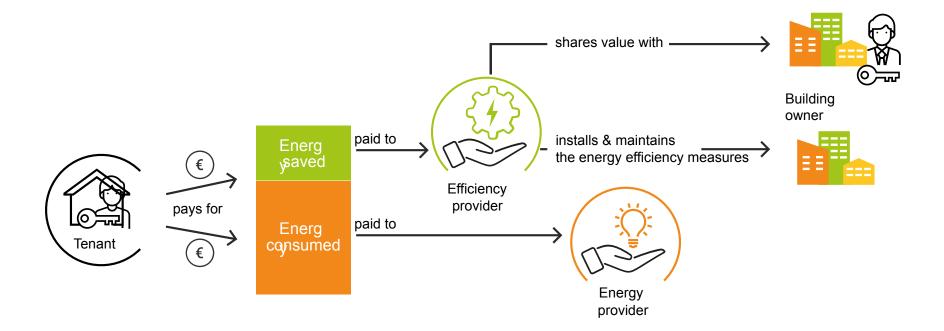
Problem Description

- In Europe buildings -
 - •40% of energy consumption
 - •36% of carbon emissions.
 - Over 75% are energy ineffcient
 - •25% non-residential category
 - Split incentive problem

 Article 19 of the Energy Efficiency Directive (EED)

SmartSPIN Solution

- Innovative business model
- Improve energy efficiency and flexibility
- Smart Energy Services
- Commercial rented sector
- Fairer shared benefits to all parties involved



SmartSPIN Objectives

Demonstrating feasibility, and effectiveness of the novel business model Addressing the barriers to energy efficiency projects in targeted sector.



Developing an innovative business model and new contractual templates





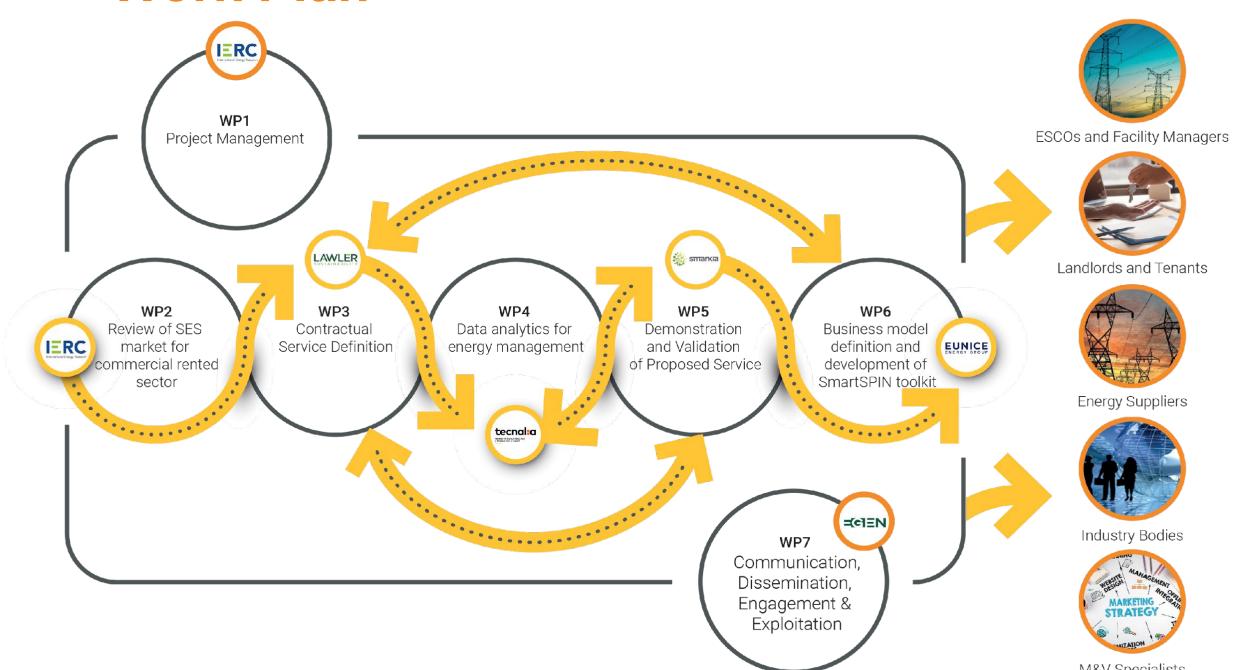
Showcasing use of data generated from smart equipment for control measuresx



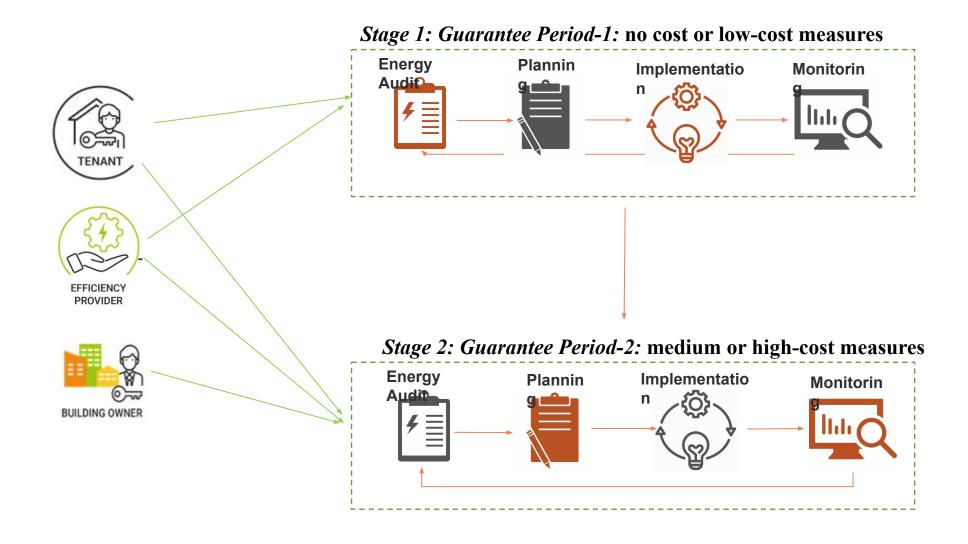


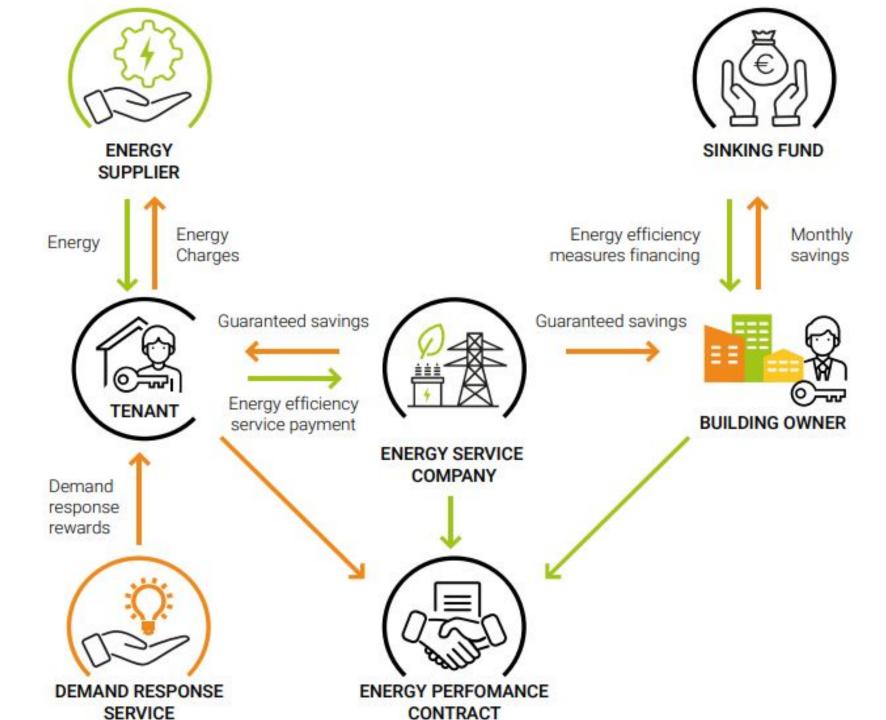
Engaging and training key market stakeholders

09/09/2024Work Plan



SmartSPIN Business Model – 2 stage approach



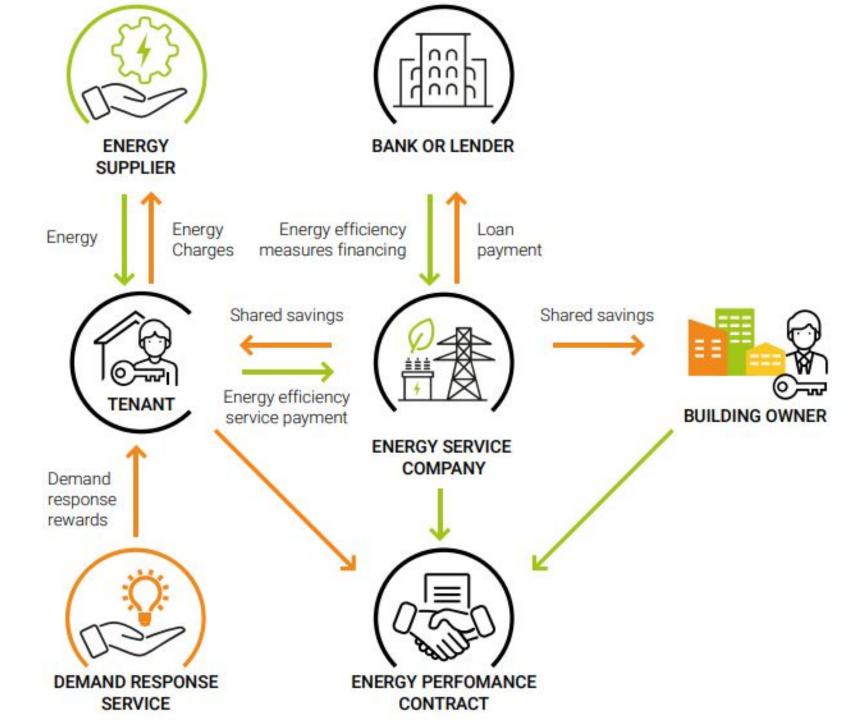


SmartSPIN Business Model

doop nn **ENERGY BANK OR LENDER** SUPPLIER Energy efficiency Energy Loan Energy Charges measures financing payment Guaranteed savings Guaranteed savings Energy efficiency TENANT **BUILDING OWNER** service payment **ENERGY SERVICE** COMPANY Demand response rewards DEMAND RESPONSE **ENERGY PERFOMANCE** SERVICE CONTRACT

SmartSPIN Business Model

SmartSPIN Business Model



SmartSPIN Pilot Building in Ireland

Office Building at 30 Herbert Street, Dublin, Ireland



SmartSPIN Pilot Building in Greece

• i4G building complex, Thessaloniki, Greece



SmartSPIN Pilot Buildings in Spain



Plenilunio Mall, Madrid







SmartSPIN Pilot Buildings in Spain

La Gavia, Madrid







Elements of SmartSPIN Toolkit

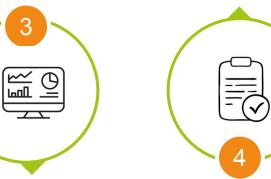
SmartSPIN Interactive Web-App





SmartSPIN Contractual Template

SmartSPIN Measurement & Verification App



SmartSPIN Early
Building
Performance
Diagnostics
Web-dashboard



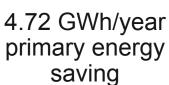
SmartSPIN Visualisation Dashboard

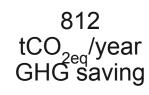
SmartSPIN Gamification App



Expected Impacts









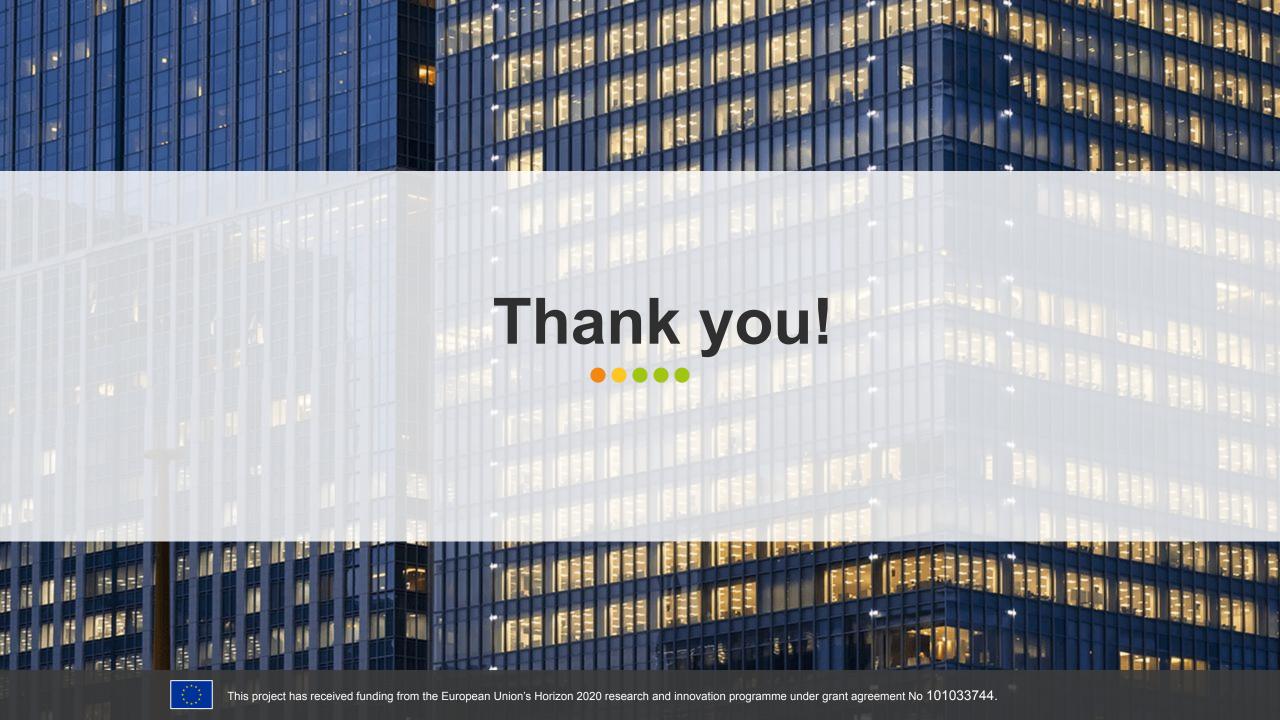
€7.38m investment in energy efficiency

Ø Lug Improved up-take of innovative data gathering and processing methods





126 new job opportunities





SmartSPIN

The SmartSPIN project: results, lessons learned and exploitation

Luciano De Tommasi

Final Event

Sustainable Places 2024, European Convention Center, Luxembourg

25th September 2024



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.



Outline



- Update on Key Performance Indicators
- Validation of the SmartSPIN Business model
- Proposed arrangements of the Smart Energy Service at Pilot sites
- Further exploitation and conclusions

Key Performance Indicators for Ireland





30 Herbert Street, Dublin

Project Performance Indicator	Planned	Current estimation
Floor Area (m²)	7,100	
Baseline Electricity Consumption (GWh/year)	0.89	0.89
Baseline Natural Gas Consumption (GWh/year)	0.91	0.91
Renewable Electricity Generation (GWh/year)	0.03	0
Primary Energy Saving triggered by the project (GWh/year)	0.29	0.16
Reduction in GHG emission triggered by the project (tonnes CO2eq/year)	59	43.65
Investment in sustainable energy triggered by the project (€M)	0.5	0.07

Key Performance Indicators for Greece





Project Performance Indicator	Planned	Current estimation
Floor Area (m²)	3,400	
Baseline Electricity Consumption (GWh/year)	0.40	0.40
Baseline Natural Gas Consumption (GWh/year)	0.00	0.00
Renewable Electricity Generation (GWh/year)	0.17	0.17
Primary Energy Saving triggered by the project (GWh/year)	0.45	0.45
Reduction in GHG emission triggered by the project (tonnes CO2eq/year)	137	137
Investment in sustainable energy triggered by the project (€M)	0.17	0.17

Key Performance Indicators for Spain







Project Performance Indicator	Planned	Current estimation
Floor Area (m²)	156,066	
Baseline Electricity Consumption (GWh/year)	9.21 (GA)	7.66 (2021)
Baseline Natural Gas Consumption (GWh/year)	1.41	1.41
Renewable Electricity Generation (GWh/year)	1.16	2.08*
Primary Energy Saving triggered by the project (GWh/year)	3.99	4.81**
Reduction in GHG emission triggered by the project (tonnes CO2eq/year)	617	743
Investment in sustainable energy triggered by the project (€M)	6.71	6.71

^{*} Plenilunio: 1.369 GWh/year; La Gavia: 0.707 GWh/year

^{**} Plenilunio (electricity): 2.65 GWh/year, La Gavia (electricity): 2.07 GWh/year, Total natural gas: 0.09 GWh/year

Key Performance Indicators total



Project Performance Indicator	Planned	Current estimation
Floor Area (m²)	166,566	166,566
Baseline Electricity Consumption (GWh/year)	11.54	9.99
Baseline Natural Gas Consumption (GWh/year)	3.93	3.93
Renewable Electricity Generation (GWh/year)	1.36	2.25
Primary Energy Saving triggered by the project (GWh/year)	4.72	5.42
Reduction in GHG emission triggered by the project (tonnes CO2eq/year)	812	923.65
Investment in sustainable energy triggered by the project (€M)	7.38	6.95

Validation of the SmartSPIN Business Model



Validation: Focus on the core aspects of the business model, making it more compact and simpler

SmartSPIN Business Model

Energy Service Companies

Designed for:

Designed by: SmartSPIN project Version: 2.0

Key Partners

Materials and components suppliers (smart devices, renewable energy sources, energy storage components and infrastructure, e-mobility infrastructure, smart monitoring & management platform).

Building automation and technology installers.

Building services engineering companies.

Project financiers.

Energy Performance Contracting Facilitators.

Building services engineers and designers.

Energy efficiency consultants.

Key Activities

Select of one or more energy efficiency measures. Elaborate an implementation plan for energy efficiency measures.

Define the energy efficiency service price (service fee paid by clients) and plan of payments.

Implement agreed energy efficiency measures.

Collect energy consumption data (system monitoring) and optimise the installed measures.

Run the energy performance contract. Measure and verify energy savings and determine recurring payments of clients.

Perform system maintenance regularly.

Train clients on how to use of their equipment and appliances to reduce energy consumption.

Key Resources

Capital from project financiers and grants for the installation of energy efficiency measures.

Contractual templates to implement the smart energy service in commercial rented properties.

Energy efficient equipment and measures. Technologies for smart controls. Building Management Systems. Meters, sensors, data loggers.

Gamification app, building performance diagnostic app, measurement and verification app.

Value Propositions

Increased value of the property after installation of energy efficiency measures and BMS upgrades.

Renovated property and nonenergy benefits such as increased indoor comfort (e.g. thermal comfort and air quality).

The service fee paid monthly by the renters to the ESCO for the energy efficiency service.

The monthly payment performed by ESCO to the building owner to share the value of the energy savings achieved by renters.

The service fee paid by the building owner to the ESCO (optional, applicable only if the building owner occupies part of the building).

The responsibility taken by the ESCO for the installation, commissioning, monitoring and regular maintenance of equipment, devices and systems and the provision of guaranteed energy savings to their clients.

Customer Relationships

Agreement between ESCO and clients about energy efficiency measures to be installed and the subject responsible for project financing (ESCO or building owner).

Negotiation about the recurring service fee payment performed by each client to the ESCO.

Invoice for the energy efficiency service sent by ESCO to clients.

Receipt for the recurring payment received by the building owner from the ESCO.

Channels

Business referral.

Website and blog.
Printed posters displayed at strategic locations. Printed or digital flyers or brochures.
Social media channels.
Printed or emailed newsletters.
Press releases. TV or radio advertisements.
Outreach at trade shows and sectoral events.
Outreach via building owners and managers associations.

Customer Segments

Building owners and renters of different typologies of commercial properties, such as:

- Industrial buildings (e.g. manufacturing facilities, warehouses, etc)
- Retail (e.g. clothing stores, commercial banks, restaurants,
- Office buildings
- Healthcare facilities
 Hotels and
- hospitality buildings - Special or mixed purpose buildings (e.g., airports, shopping centres, recreational

centres)

Cost Structure

Purchase cost of equipment and energy efficiency measures. Financing costs. Installation costs. Operation and Maintenance costs. Costs for consultants and contractors. Costs associated with the measurement and verification of energy savings. ESCO personnel costs. Recurrent monetary reward to the building owner. Marketing and advertisement costs.

Revenue Streams

Main revenue stream associated with the value of part of the energy savings obtained by the clients, i.e., renters and building owner (the latter only if they occupy part of the building). Revenue stream for the operation and maintenance service. Additional revenue stream for equipment rent, in case the ESCO owns the equipment and rents it to the client for a fixed monthly fee. All the revenue streams are collected through the service fee.



Validation of the SmartSPIN Business Model



Validation: Value proposition matching customer's wants, needs and fears

Value Proposition Canvas

Designed for:
Energy Service Companies

Designed by: SmartSPIN

ersion:

Product

Benefits

- Delivers energy efficiency gains and energy cost reductions to clients that occupy rented commercial properties.
- Minimizes the performance risks providing a minimum level of guaranteed energy savings.
- Provides a comprehensive service encompassing selection of energy efficiency measures, their installation, optimised system operation and maintenance, measurement and verification of energy savings.

Features

Product

Properties.

The Smart Energy Service will:

- Design a building retrofit and building systems upgrades in collaboration with the client
- Implement, monitor and optimise selected energy efficiency measures.
- Measure and verify the energy savings periodically (e.g. monthly or quarterly).
- Provide a compensation to the clients if the contractual guaranteed energy savings are not achieved.
- Reward the building owner proportionally to the savings achieved by the renters.

Smart Energy Service for Commercial Rented

Experience

ESCO's clients gain certainty about the energy savings that will be achieved because the ESCO bears the performance risk of the project.

Building owners are incentivised in taking the responsibility for an investment in energy efficiency because they are rewarded by the ESCO depending on the amount of savings achieved by the renters.

The ESCO acts as a one-stop shop providing a comprehensive service, that does not require building owners and renters to liaise with multiple contractors.

The ESCO takes the responsibility not only to install equipment and energy efficiency measures, but also to maintain them and operate them in an optimised manner.

Ideal Customer

Building owners and renters of commercial rented units.

Wants

Customer

Building owners want: 1) Renovate their buildings to increase their value on the rental market. 2) A revenue stream from an energy efficiency project. 3) Assistance with project financing, or identification of available grants that can support the purchase/installation of suitable energy efficiency measures. 4) Select and install affordable energy efficiency measures with a short payback time. 5) An energy performance contract (EPC) of not too long duration to maximise the rewards from the installed energy efficiency measures and mitigate the risk that some renters would leave, making the EPC no longer sustainable.

Renters want: 1) Rent a renovated and comfortable property. 2) Increase their energy efficiency.

Veeds

- A detailed energy audit to accurately evaluate the expected energy savings and the ability of the selected energy efficiency measures in achieving them
- To minimize the technology risks due to improper system design, improper equipment selection, unexpected equipment deterioration.
- Training to operate the newly installed equipment according to the prescribed operation schedule and optimal control strategy and procedures.
- A flexible EPC contractual template including clauses enabling 1) a system monitoring and optimisation period; 2) the building owner to obtain a reward proportional to the energy savings achieved by the renters.

Fears

The energy efficiency measures are not affordable, or their payback time is too long.

The expected energy savings will not be achieved for a variety of reasons such as their inaccurate estimation, low quality of system operation and maintenance, system performance degradation due to equipment wear and tear and operation parameter variations.

Renters do not contribute to the energy efficiency investment, whereas the energy savings that they would achieve cannot be easily shared with the building owner, who takes the responsibility for the investment (split incentive issue).

Substitutes

The main substitute is the traditional method, also known as Design-bid-build or Design-tender, in which the building owner contracts with separate Companies and Consultants for the design and construction of an energy efficiency project.









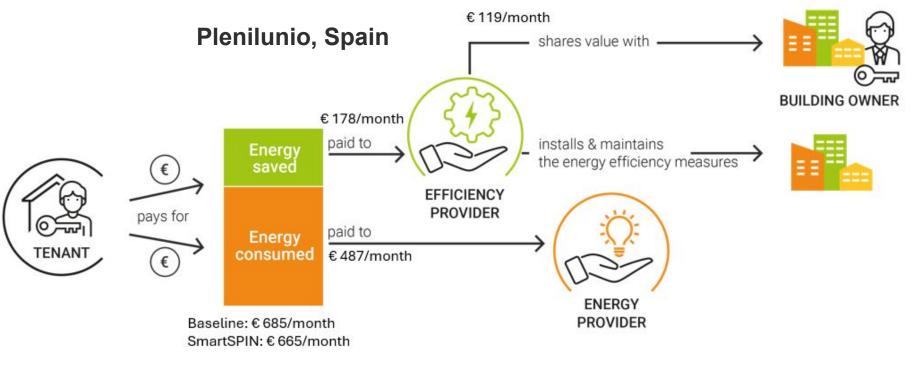


Indicative agreement for average renter to be presented to building owner and renters

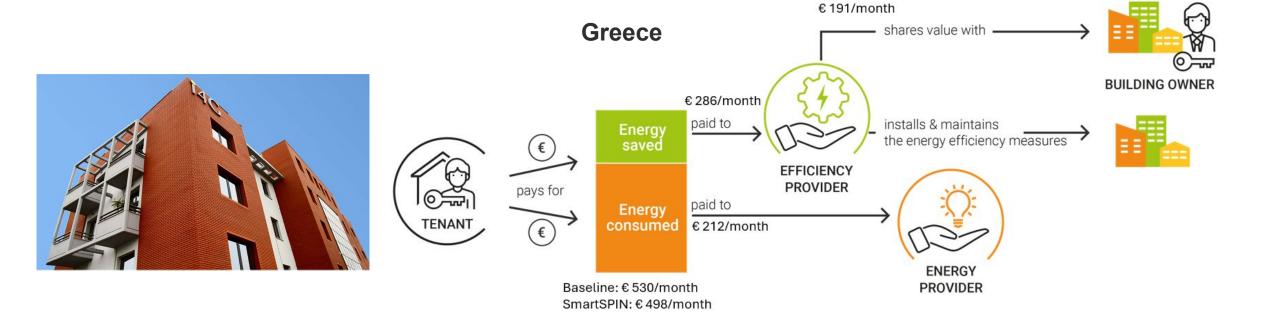




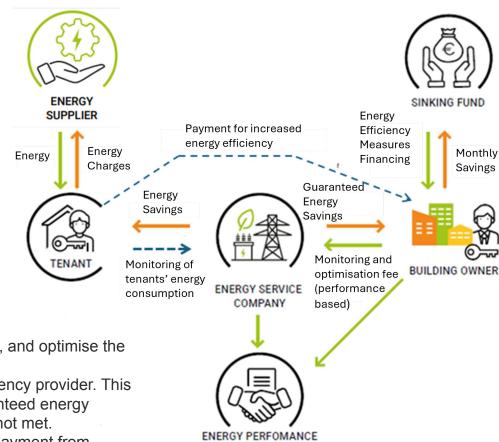












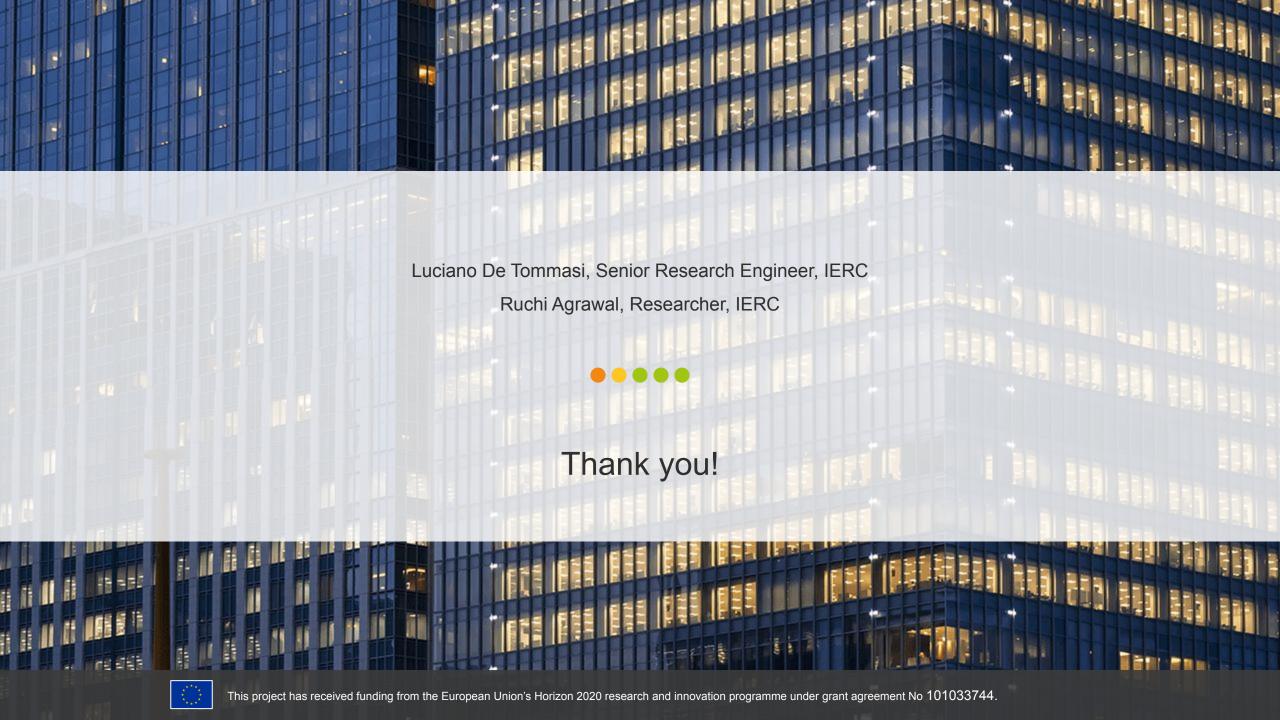
CONTRACT

- The energy efficiency provider will monitor the system, measure the energy savings, and optimise the system if necessary.
- The building owner will pay a **monitoring and optimisation fee** to the energy efficiency provider. This fee is performance based and it will be about €1,000/month if the contractual guaranteed energy savings are met and will be lowered to €500/month in case the energy savings are not met.
- During the first two years after the installation of the BMS upgrade there will be no payment from tenants for the energy efficiency service. Tenants' payments will be implemented after the end of the monitoring/optimisation period.

Outcomes of the project available for exploitation



	Key Exploitable Result	SmartSPIN partner	Targets for exploitation
1	Performance-based contractual template for ESCOs	Lawler Sustainability	ESCOs, building owners, renters and their associations
2	Interactive assessment tool	Tecnalia	ESCOs, building services engineers, energy consultants, researchers
3	Platform-agnostic SmartSPIN models	Tecnalia	Researchers, energy consultants, building services engineers
4	Mobile app for gamification	Smarkia	ESCOs, building occupiers/energy consumers
5	Measurement and verification app	Hebes	ESCOs, energy consultants, experts of M&V, researchers





Business Model and Flexible Tariff Contract

EUNICE





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.

PROJECT OVERVIEW

Grant Agreement No: 10133744

Coordinator: IERC



Participants: 7 partners from 4 countries: Ireland, Greece, Netherlands, Spain.













SmartSPIN Objectives



Objective 1: To demonstrate the feasibility, effectiveness and advantages of the SmartSPIN innovative business model that combines both energy and non-energy benefits in a smart energy services offering for the commercial rented sector.

Objective 2: To address the barriers that prevent the commercial rented sector from engaging in energy services, energy efficiency projects and performance-based contracting.

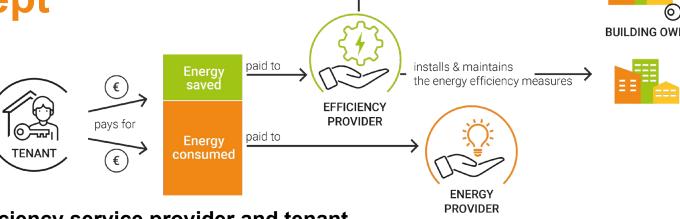
Objective 3: To demonstrate how big data generated from smart equipment can be used to better control energy consumption buildings and more accurately measure and verify energy savings and flexible energy consumption.

Objective 4: To develop an innovative business model and new contractual templates that allow the proposed SES to be deployed in the commercial rented sector.

Objective 5: To engage and train key market stakeholders (ESCOs, landlords, tenants, industry bodies, M&V practitioners, smart technology manufacturers) in the deployment of the SmartSPIN business model.

The SmartSPIN Concept





Step1: Bilateral agreement between energy efficiency service provider and tenant.

- The agreement concerns only services of optimized energy management and equipment performance monitoring, which do not require upfront investments.
- The provider monitors the performance of the building systems improving their control strategies and sequences.
- SLA for outcome of system operation (e.g. indoor conditions for the case of a heating system)
- Tenants pay for the energy saved to the efficiency provider
- M&V process estimating the impact of the interventions and quantifies their added value.

Step2: Agreement between energy efficiency service provider and tenant with building owner's consent.

- Service providers engage with building's owner to get his consent for installing equipment and performing construction works
- Service providers fund the upfront costs: equipment, construction, operations, monitoring and maintenance
- Tenants pay for the energy saved to the efficiency provider
- Service providers share value with building's owner





- SmartSPIN's business model delves into the details of the nine key segments as these were identified through the examination of the proposed solution, based on Osterwald's Business Model Canvas.
- These segments encompass crucial aspects such as key partners, resources, key activities, value proposition, customer relationships, customer segments, channels, cost structure, and revenue streams.
- By exploring these components, SmartSPIN aims to revolutionize energy management and create sustainable value for stakeholders across Europe, with a focus on optimizing energy usage, fostering partnerships, and delivering tailored solutions to diverse customer segments.



KEY PARTNERS

- 1. Main Materials/Components suppliers like Smart Devices, RES & Storage components and infrastructure, E-Mobility infrastructure, Smart Monitoring & Management Platform
- 2. Contractors/Technical support network
- 3. EaaS providers/ Market Facilitators
- 4. Energy Service Companies (ESCOs)
- 5. Project financiers
- 6. Energy Performance Contracting facilitators
- 7. Energy efficiency consultants

KEY ACTIVITIES

- 1. Awareness raising and customer engagement.
- 2. Activities to define customer's needs and requirements for the integration of the solution/toolkit
- 3. Selection of one or more packages of energy conservation measures (that form the solution)
- 4. Definition of a staggered plan to implement energy conservation measures
- 5. Set the price of the SmartSPIN energy efficiency service and determine a plan of payments (service fee paid by tenants)
- 6. Implement gareed energy saving measures
- 7. Energy management data collection & consulting for energy management optimization
- 8. Run an Energy Performance Contract
- 9. Measure & verify energy savings
- 10. Training and behavioural change of users

VALUE PROPOSITION

- 1. The SmartSPIN Toolkit is an all-inone solution for solving the splitincentive issue in the Commercial Rented sector offering along with significant energy optimization techniques, transparent methods for electricity billings in a more democratized way.
- 2. The service fee paid by the tenants to the energy efficiency provider, which represents the monetary value of the SmartSPIN energy efficiency service.
- 3. The monetary value of the energy efficient equipment and measures, which are installed in the building as part of the implementation of the SmartSPIN energy efficiency service. includina:
- Standard & flexible/adaptable solutions.
- User Friendly Dashboard for energy monitorina
- Smart energy management and control system
- Electricity Prices Forecasting platform
- 4. The maintenance service and its monetary value that is represented by the costs incurred by the energy efficiency provider to maintain the energy efficiency equipment installed and the energy efficiency

CUSTOMER RELATIONSHIP

- 1. Face customer as partner. Seek dedicated solutions together.
- 2. Co-Creation for tailor made solutions
- 3. Quotation for the SmartSPIN energy efficiency service (provided by the energy efficiency provider to their clients) including cost of the service for renters and rewards for building's owner.
- 4. Agreement between energy efficiency provider and clients about energy efficiency measures that will be installed to implement the service
- 5. Flexible contracts
- 6. Green Lease
- 7. On bill financing
- 8. Tri-partite Energy Performance Contracting
- 9. Invoice for the SmartSPIN energy efficiency service (sent to renters)
- 10. Receipt for the monthly or quarterly payment received by the building owner from the energy efficiency provider

CUSTOMER SEGMENT

- 1. Building owners (commercial or business buildings, Malls, industrial plants)
- 2. Facility Managers & Companies - Landlord -**Building Management** Companies
- 3. Energy users (businesses, industries)
- 4. Renters of commercial buildings and facilities





KEY RESOURCES

1. HUMAN:

- 1.1 Entrepreneurs and Managers
- 1.2 Partners: Technicians, Engineers and Contractors
- 1.3 Energy Experts/consultants

2. PROCUREMENT:

- 2.1 Supply chain (orders, procurement process, warehouse)
 2.2 Contractual and tariff templates
- 3. INTELLECTUAL:
- 3.1 Know-how about energy efficiency measures and service implementation
- 4. CAPITAL:
- 4.1 Capital from National or EU funding schemes

5. TECHNOLOGY:

- 5.1 Energy efficient equipment and measures
- 5.2 Building diagnostics tool
- 5.3 Technologies for smart controls in building
- 5.4 Gamification app
- 5.5 Interactive web-app
- 5.6 Early building performance diagnostics web-dashboard
- 5.7 Measurement and verification app

measures.

- Exploitation of flexibility in energy consumption under a dynamic tariff for electricity consumption
- 6. Sharing the benefits of energy efficiency and the energy savings between the parties in a fair manner
- 7. Maximize the investments in energy efficiency in the commercial rented sector.
- 8. Improved thermal comfort of the building's occupiers
- Green image of the building with reduced carbon footprint and better competitive opportunity in the market

CHANNELS

- 1. B2B & B2C contacts
- Partnerships (Contractors, Technicians)
- Energy Service and Utility Companies
- 4. Digital Payment channels
- 5.. Public tenders
- 6. Website, Sales & Marketing
- 7. Registers of Energy Performance Contracting facilitators
- 8. Associations of ESCOs
- Social-media, conferences, workshops
- 10. Local/National authorities
- 11. Regulation/Ministry of Energy





COST STRUCTURE

- 1. Equipment (RES infrastructure and components, smart devices, and EV Chargers) represent vast majority of the cost.
- 2. Software development costs
- 3. Contractor's related costs
- 4. O&M services
- 5. Costs associated with measurement and verification of energy savings
- 6. Fixed Costs (Licensing, Cloud services and data-storage)
- 7. Marketing/Dissemination activities (brochures, videos etc)
- 8. Cost of the energy efficiency service for commercial clients
- 9. Service provided may pay rent to the building owner

REVENUE STREAMS

- 1. Provision services (Consulting, Management)
- 2. Service fees ECM implementation, M&V Service
- 3. Energy savings
- 4. Added value of energy efficiency upgrades



SmartSPIN Key Partners



The four most crucial stakeholders in SmartSPIN business model are the energy providers, market facilitator finance providers, energy efficiency material/component providers and energy performance contracting facilator.

The role of the energy provider could be attributed to an **Energy Service Company (ESCO)**, an **Energy as a Service (EaaS)** provider, an **Energy efficiency consultant**.

- Energy Service Companies (ESCOs) specialize in implementing energy efficiency projects and delivering energy-saving solutions to their clients typically offer a wide range of services.
- The **Energy as a Service (EaaS)** providers offer comprehensive energy solutions on a subscription or pay-for-performance basis.
- Energy efficiency consultants play a crucial role in advising clients on the most suitable strategies and technologies to improve energy efficiency in their buildings.

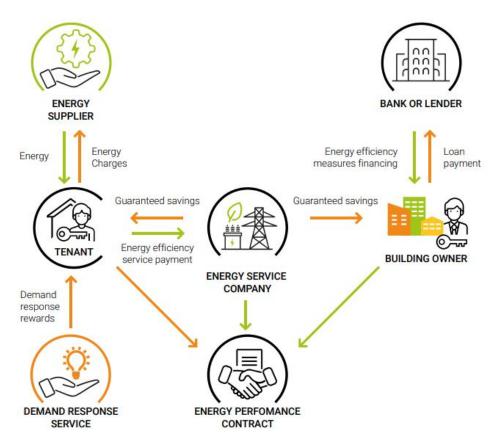
SmartSPIN Business Model & Findings

BUSINESS MODEL & VALUE PROPOSITION



- Tri-partite Energy performance contracting
- Project Financier could either be a) Building Owner (via own funds) or b) Energy Service Company (via own funds and/or loan).
- Energy Service Company can act as both technology provider and installation and monitoring manager carrying out the energy efficiency upgrades and subsequent maintenance and monitoring of equipment.

SmartSPIN Business Model Approach Proposition



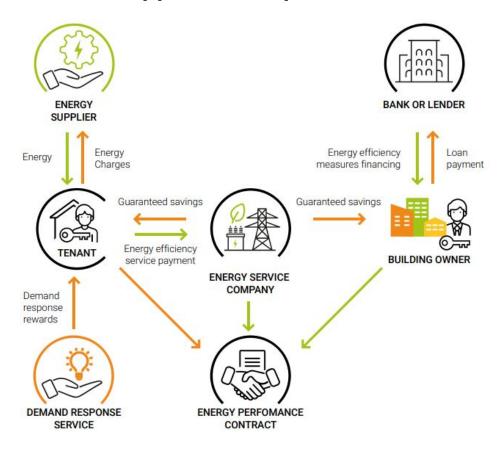
SmartSPIN Business Model & Findings

BUSINESS MODEL & VALUE PROPOSITION



- Energy Service Provider receives remuneration for performance from the building user (Tenants, Building Owner if no tenancy available) based on the energy savings due to the energy conservation measures applied.
- Tenant pays the energy utility company based on its actual energy consumption, however implementation of dynamic tariff contracts, reduced energy costs can be achieved based on load shifting capabilities.
- At the end of the contract duration, both the tenant and the building owner can choose to purchase the equipment according to its residual value, extend the contract, or (less commonly) return the equipment

SmartSPIN Business Model **Approach Proposition**



SmartSPIN FLEXIBLE-DYNAMIC TARIFF DESIGN



- SmartSPIN has defined a contractual model to:
 - ✓ Optimize the building energy services between ESCO, landlord and tenant
 - ✓ Address the needs and obligations of all parties involved in the commercial rented sector and can be freely used as a basis for drafting a contract involving more than two parties
 - Offer a contract template with a tri-partite model including Landlord/Tenant/ESCO
- Flexible tariff template links the system marginal price, (SMP) i.e., electricity market hourly clearing price to the electricity price paid by the customer
- The flexible tariff template attempts to compare 15-minute consumption data for clients with the SMP for every hour of every day using data provided by the authorized DSO.

PROGRESS ON THE GREEK DEMO SITE

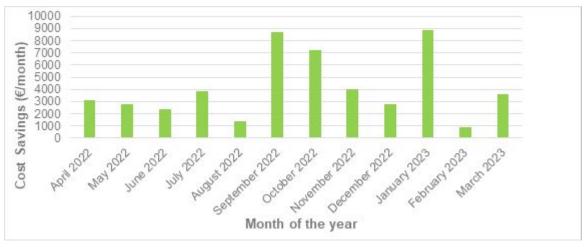
GREECE (14G BUILDING COMPLEX)

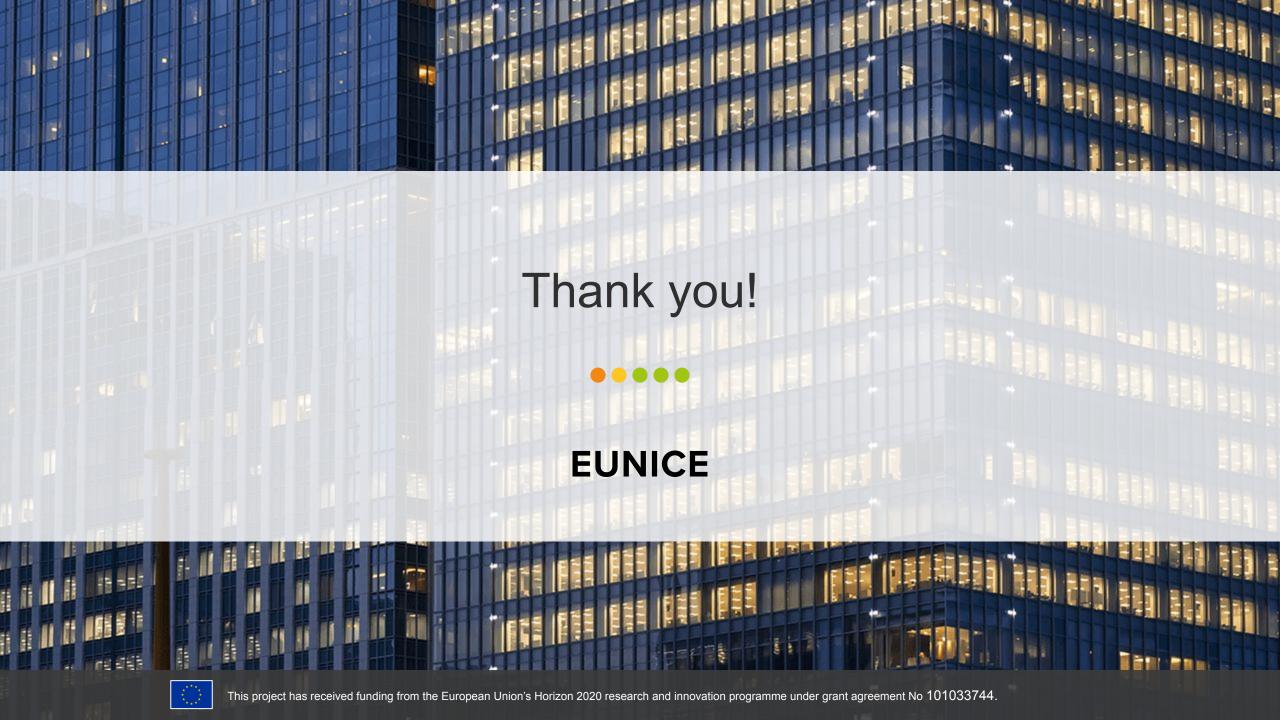


IMPLEMENT ENERGY EFFICIENCY & FLEXIBILITY MEASURES

- EUNICE worked on implementing the efficiency & flexibility measures in the Greek Demo Site. The idea is to
 increase the transparency of energy costs metering between landlord, tenant and energy utility company via
 real-time monitoring of electricity consumption.
- The flexible tariff contract, based on Greek Electricity System Marginal Prices (SMP) has been applied to the Greek Demo Site, in the context of a theoretical analysis giving the opportunity to tenants to avail their flexibility, shifting electricity consumption from peak hours to non-peak hours. The overall goal is to investigate the optimal flexible tariff design, showcasing potential monetary benefits between all interested parties (tenant, landlord, energy utility company).









SmartSPIN

SmartSPIN early building performance diagnostics

Final Event, 25th September 2024 Sustainable Places 2024, European

Convention Centre, Luxembourg

Olaia Eguiarte
TECNALIA R&I



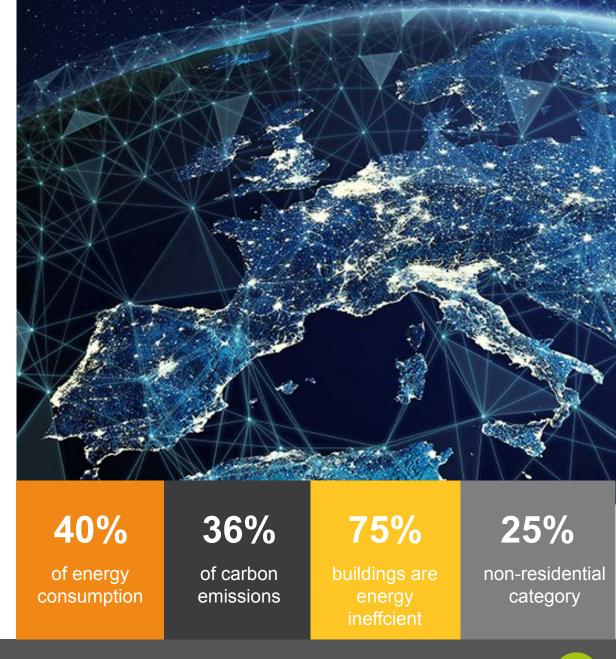
This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.



PROBLEM DESCRIPTION

25/09/2024

- Buildings account for 40% of energy consumption resulting to 36% of carbon emissions across aurope
- Over 75% of the buildings are energy ineffcient due to the lack of renovation activites that enhance energy efficiency
- 25% of Europe's building fall under non-residential category – of which a vast majortity of them are rented through a commercial landlord
- This causes the split incentive problem –
 benefits of building renovations do not accure to
 the renters who pay the energy bill
- This is one of the European priority (Article 19 of the Energy Efficiency Directive (EED)). This where SmartSPIN will come into play.



CONTEXT



25/09/2024

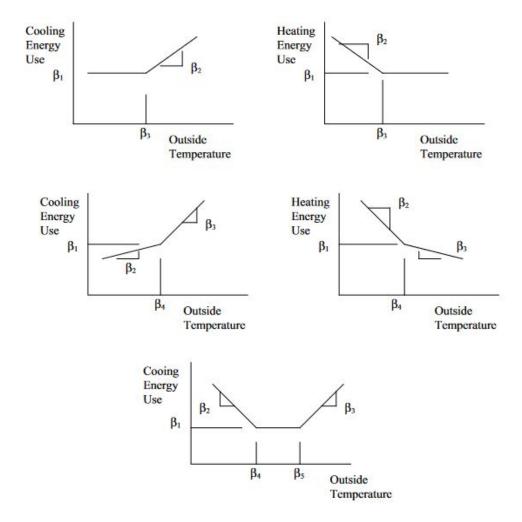
• The characterization of the energy consumption of buildings in the Measurement and Verification (M&V) processes is defined in a particular way for each installation and is highly intensive in specialized

The growing interest in Energy Savings Certificates (EACs) as an innovative tool to recognize energy savings leads to a necessary homogenization in M&V processes. In parallel, the upward trend in the amount of building monitoring data implies a higher business opportunity, so the automation of the process is essential.

BESMART: Universal energy characterization process, alternative to current processes using Energy Signature methodology

CHARACTERISTICS

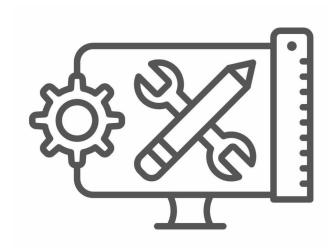
Energy characterization of a building/system by means of a linear relationship of energy consumption data against climate using energy consumption/production data. The characterisation is carried out according to the so-called ASHRAE's changepoint models, which allow the linear characterisation of heating, cooling and domestic hot water consumption. The algorithm also includes a diagnosis consumption that is **considered abnormal**.



VARIOUS USES OF THE TOOL



BESMart has a direct application in the following areas:



Measurement and verification (M&V) of savings.

Preliminary energy diagnosis.

Rapid visualization and diagnosis of anomalies for immediate identification of deficiencies, allowing an early intervention.

Contextualization of a specific asset/building within a portfolio.

Evaluation of the performance of an asset over time.

Management of business operations such as cost forecasting.

POTENTIAL USERS

• Energy service companies (responsible for the construction, operation and maintenance of facilities) that can thus manage deviations with accuracy and agility.

Experienced measurement and verification (M&V) professionals.

Companies specialising in the data visualisation of buildings energy.



CASE STUDY



Building characteristics:

Location: Dublin.

Building size: 6,209 m².

Main use of the building: offices.

Opening hours: Monday to Friday. From 8 a.m.

p.m.

There are no energy-intensive processes (i.e., laundries) associated with the usual operation of the building.

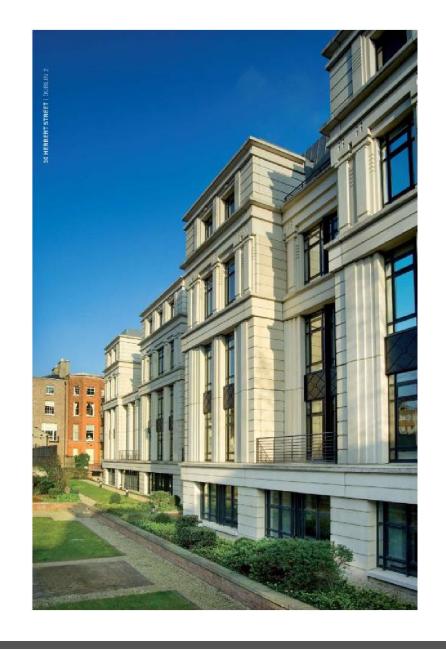
Energy supplies:

Electricity: Hourly data on total electricity

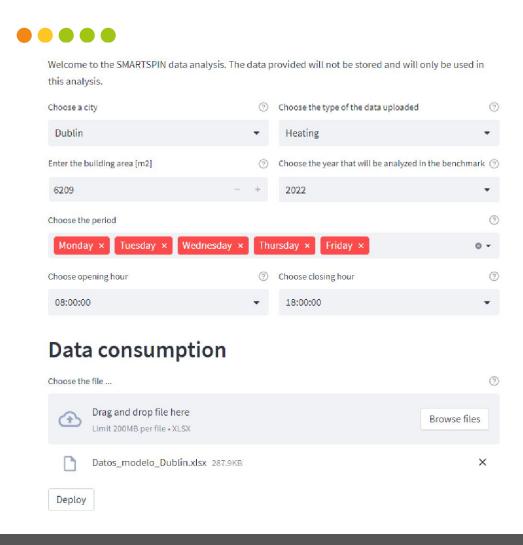
consumption.

Natural gas: Hourly data on natural gas

consumption.



CASE STUDY



The required input data has been simplified to increase ease of use.

Building Features:Building Location:

Thessaloniki.

Dublin.

Madrid.

Building size (m²)

Energy data entered:

Electricity.

Natural gas.

Other fuels.

Services provided:

Heating.

Refrigeration.

Heating and cooling.

Opening and closing hours Days of the week

CASE STUDY



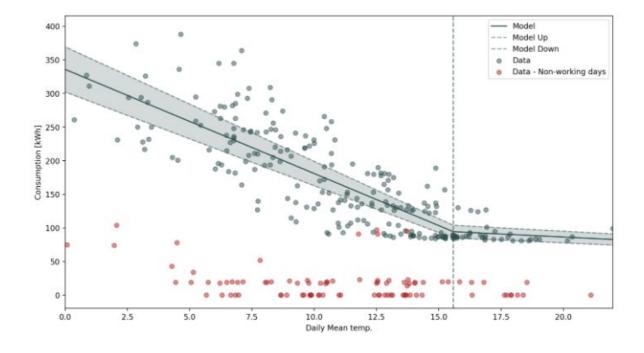
 Your building's consumption during non-working hours is 29.04% of the total annual consumption.

Your building begins to demand heating when the outside temperature is 15.58°C (This could be considered high)

This could mean that there is low insulation of the building, high infiltrations or systems that do not work properly Your building's consumption at non-working hours is the 29.04% of the total annual consumption.

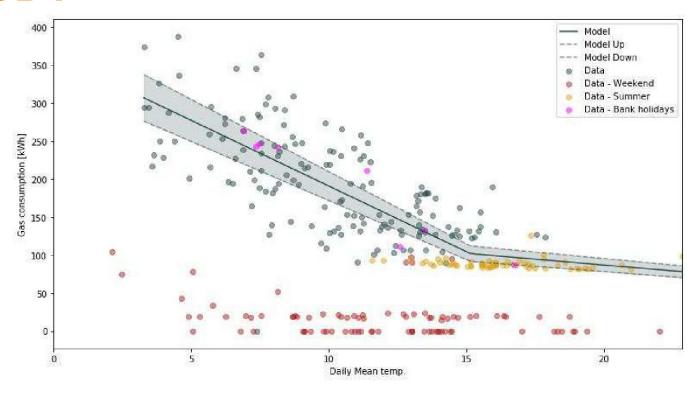
Your building starts demanding heating when the outdoor temperature is: 15.58°C. (This could be considered as High)

These could mean that there is low insulation of the building, high infiltrations, or non-well functioning systems.

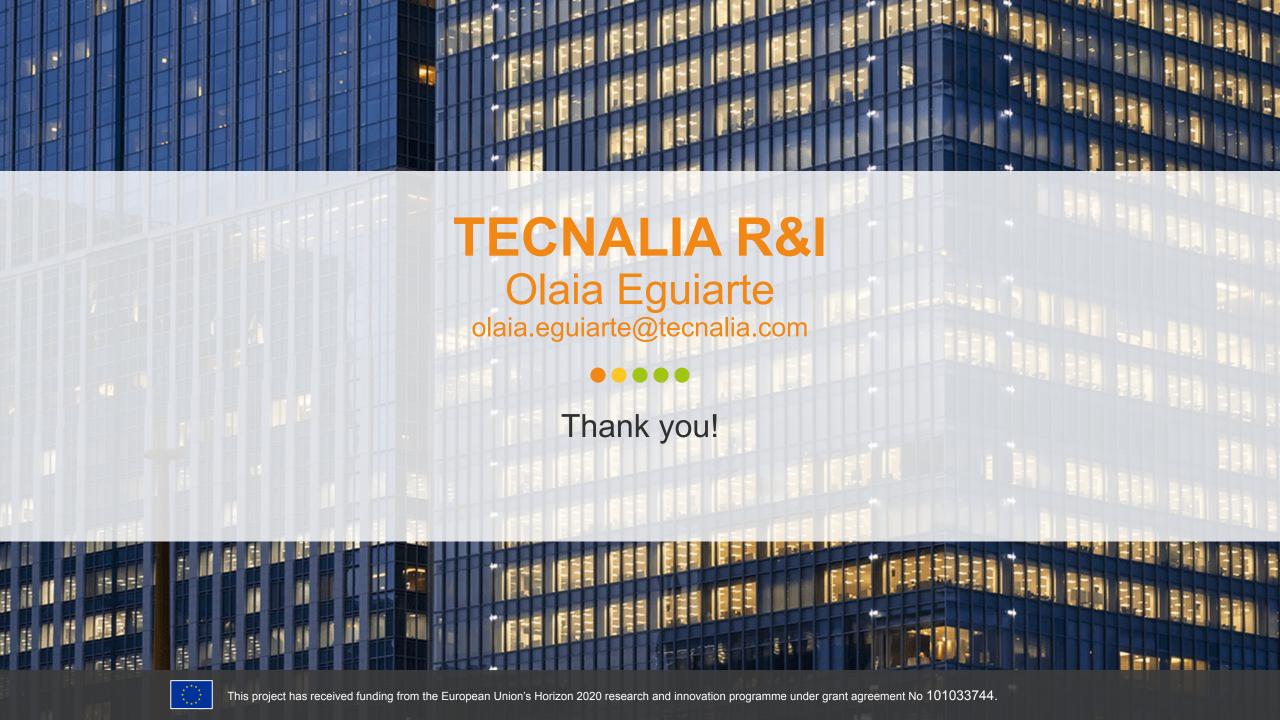


CASE STUDY





- Weekend consumption: Abnormal consumption is observed on several weekend days.
 Consumption on bank holidays: The system is found to be working on bank holidays, a <u>clear example of misused</u> energy that generates extra costs.
 - **Consumption in summer:** On summer days with low a average daily temperature there is no heating consumption. It is assumed that the heating system is <u>turned off during the summer period</u>.





SmartSPIN

Dynamic dashboards for empowering energy efficiency

Alvaro Diez Smarkia



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.



Context & Overview

Overview: The SmartSPIN project focuses on improving energy efficiency in rented commercial spaces by solving the 'split incentive' problem. The use of data-driven dashboards to enhance stakeholder collaboration and decision-making is key in that matter

Context: SmartSPIN provides dynamic tools that enable users to optimize energy usage and track key metrics effectively.















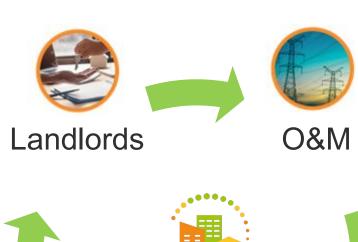
Dashboard Stakeholders



Who Benefits?

- Tenants
- Landlords
- Facility Managers
- ESCOs (Energy Service Companies)

Purpose: Tailored insights to track and improve energy performance, making energy management transparent and actionable.





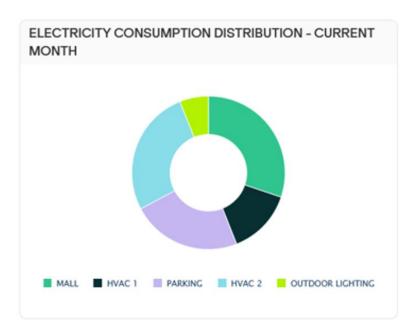


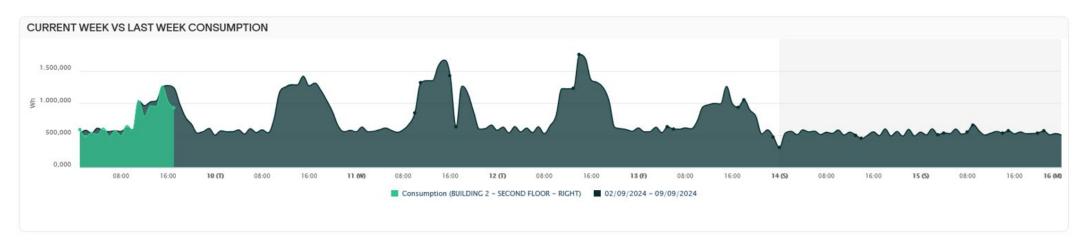
Key Metrics and Insights



Metrics Provided:

- Real-time energy consumption.
- Comparison with baselines.
- Recommendations for improving efficiency.



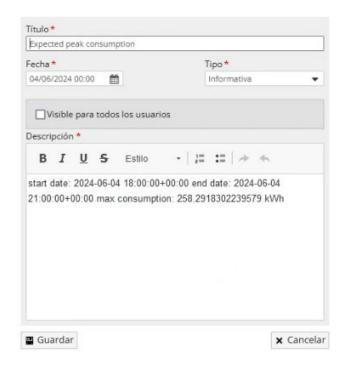


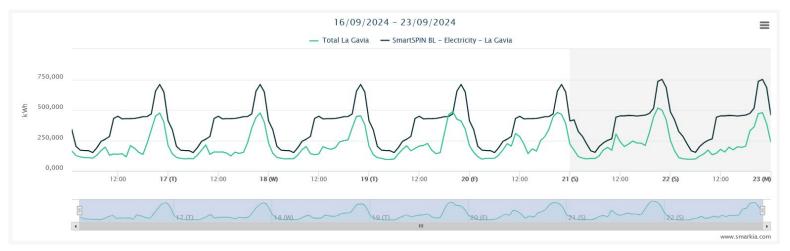
Data-Driven Algorithms



Predictive Analysis:

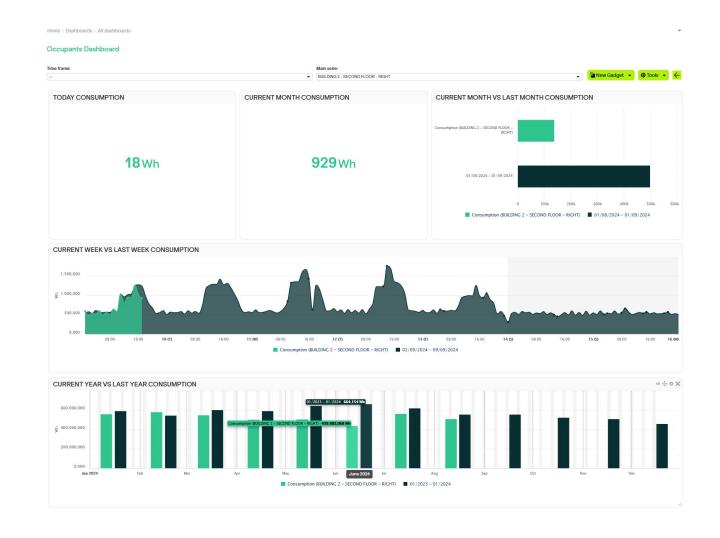
- Forecasting energy consumption using weather and occupancy data.
- Real-time integration into dashboards for proactive decision-making.







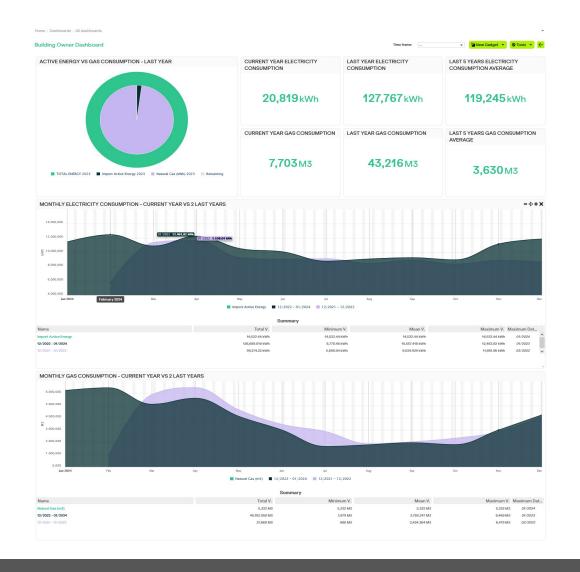
Tenants: Track personal energy consumption and compare with historical data.





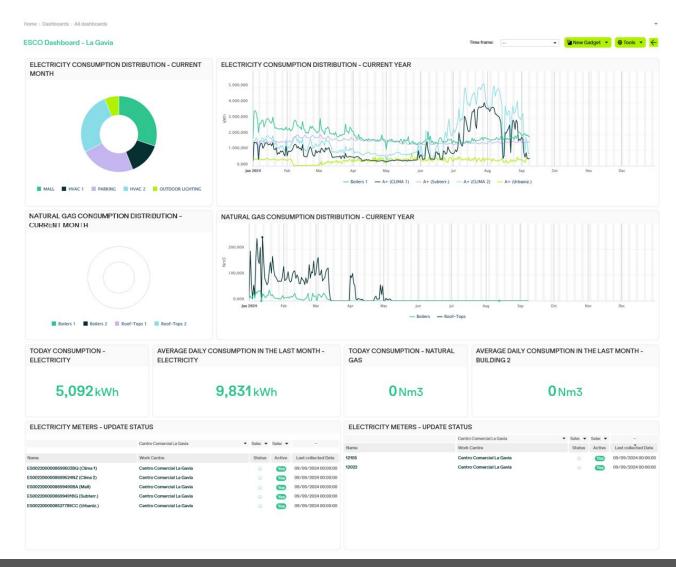
Landlords:

Monitor overall building performance, identify inefficiencies.





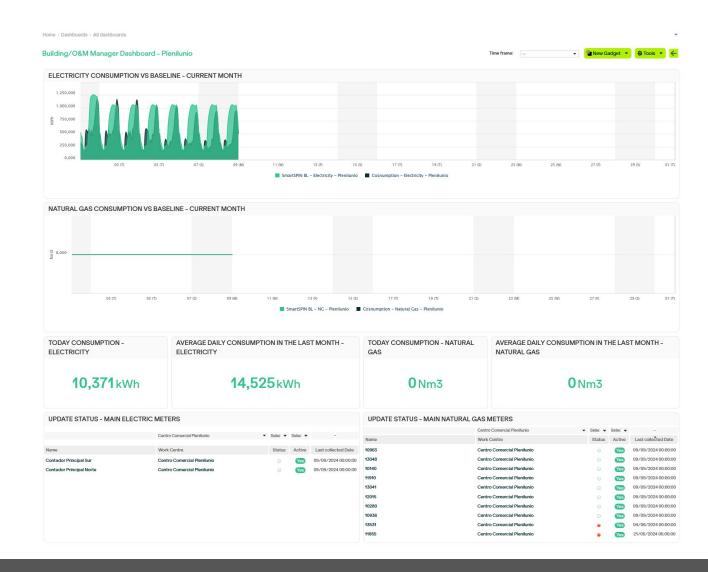
energy use for various systems, manage energy contracts.





Facility Managers:

Operational insights, utility usage tracking.



Results and impact

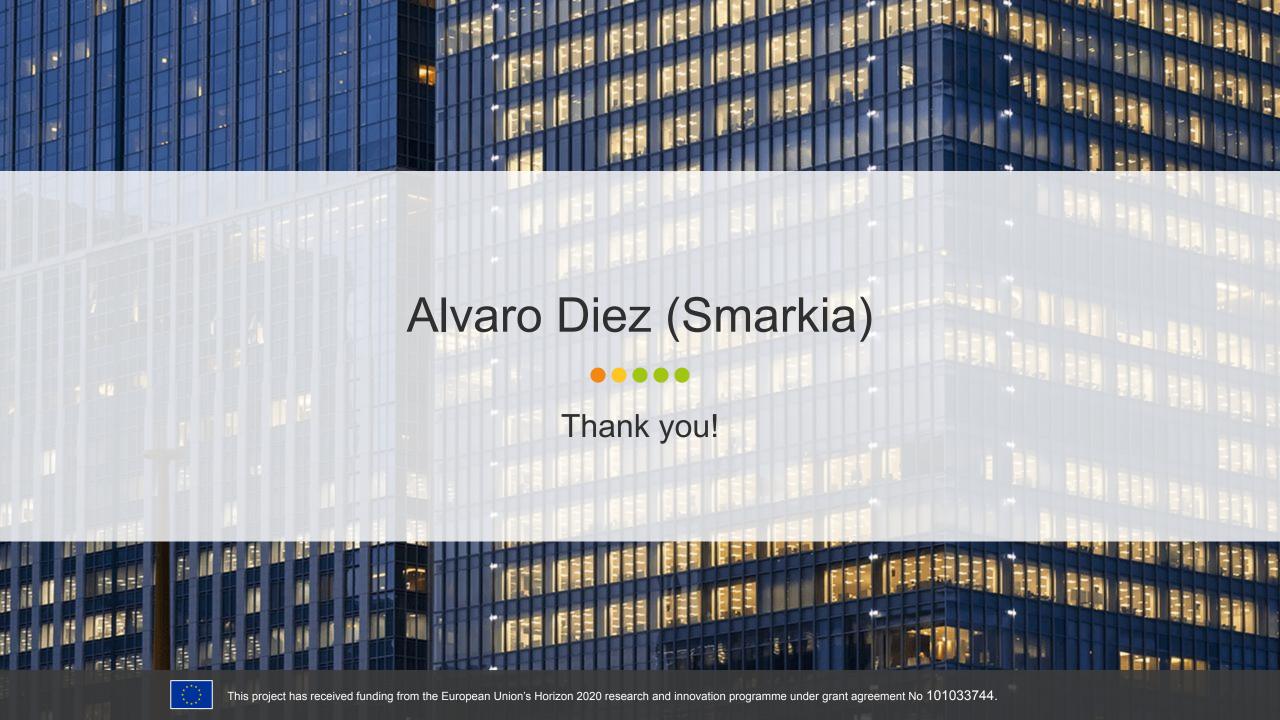


Outcomes:

- Energy savings
- CO2 emissions reductions
- Increased stakeholder engagement

Smarkia's dashboards empower stakeholders with data-driven insights, improving collaboration and enhancing energy efficiency in rented commercial spaces.







SmartSPIN

Measurement & Verification of Energy Savings

Final Event, 25th September 2024 Sustainable Places 2024, European Convention Centre, Luxembourg

Sotiris Papadelis HEBES Intelligence, Greece





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.

About HEBES



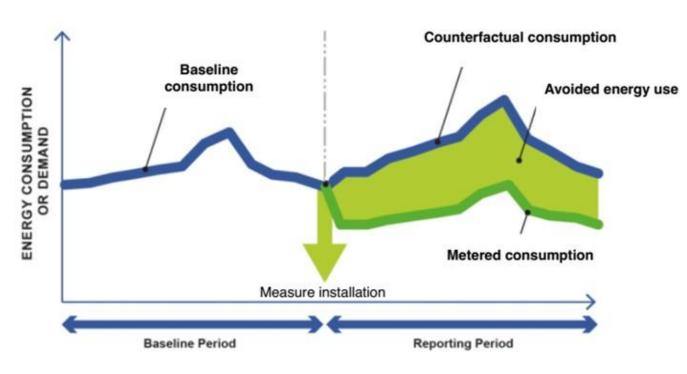
Based in Athens, Greece.

Applications in the intersection of energy efficiency and data analytics.

Applications for measurement and verification (M&V) of energy savings.

Maintains open-source repository: https://github.com/hebes-io

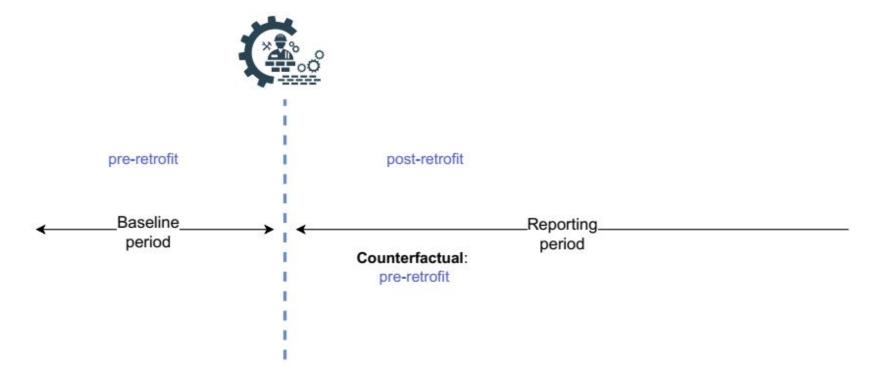
M&V as a prediction task: Estimation of the energy savings by comparing the energy consumption after the intervention (i.e. during the reporting period) to a baseline that represents what the consumption would have been without this measure (counterfactual).



Adapted from IPMVP Generally Accepted M&V Principles, 2018

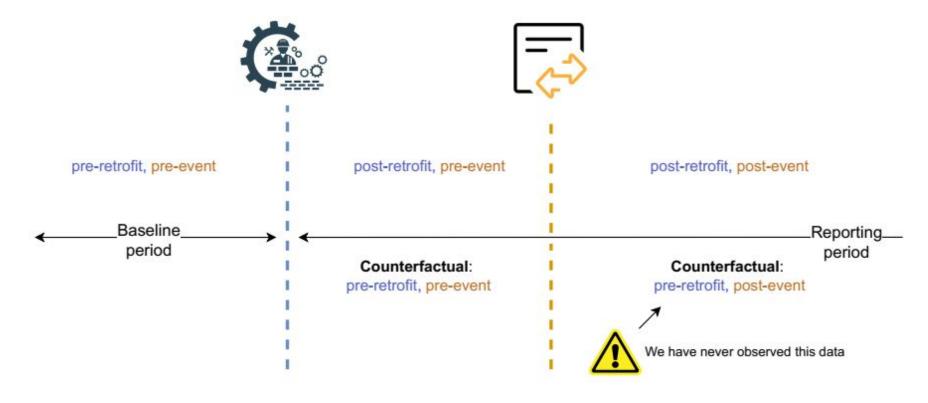


Limitation: It is difficult to adapt to events that affect energy consumption independently of the energy retrofit (as an example, a change in the maximum number of people in the building)



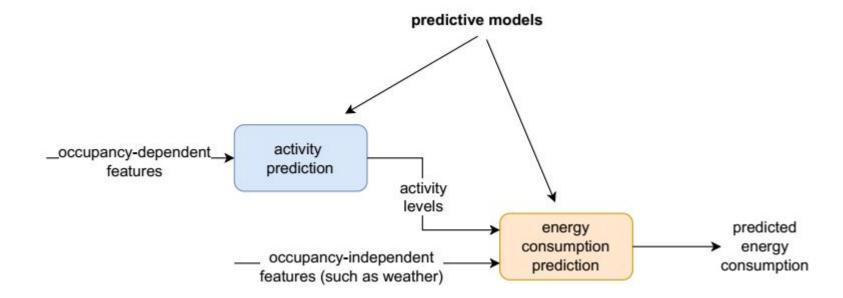


Limitation: It is difficult to adapt to events that affect energy consumption independently of the energy retrofit (as an example, a change in the maximum number of people in the building)

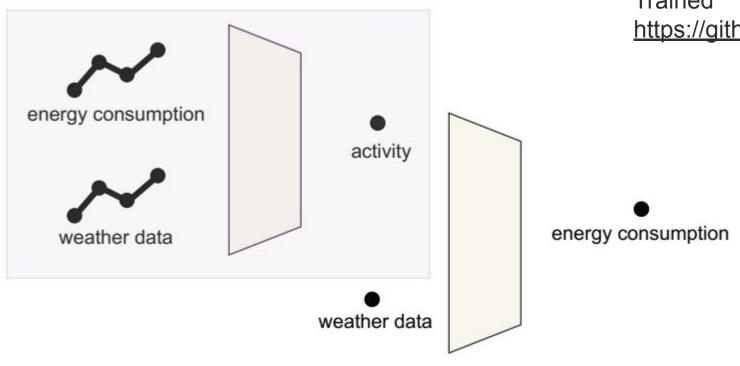




First step to solution: Split the energy consumption prediction model in two parts:







1,300 buildings Trained from on https://github.com/NREL/BuildingsBench



SmartSPIN replaced the model for energy consumption prediction with a mechanistic model.

A mechanistic or first-principles model uses **physics-based formulations** to describe the relationships that govern an underlying system or process.

A mechanistic model for a building envelope would include parameters for its U-value, its geometry, its thermal mass, and so on.

A mechanistic model for the HVAC system would include parameters for its efficiency, the temperature setpoints, as well as the settings of the temperature control (such as the proportional gain of the controller).

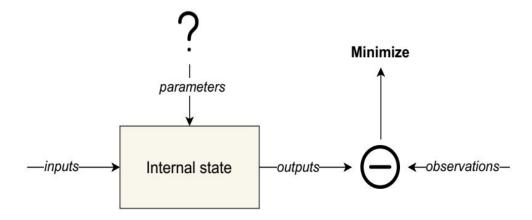
innovation programme under grant agreement No 10133744.

This project has received funding from the European Union's Horizon 2020 research and

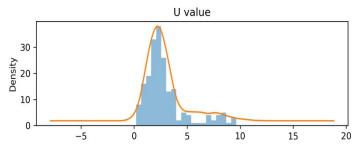
Mechanistic models are also referred to as forward models, because they are able to perform a forward simulation: produce outputs given inputs and parameters.

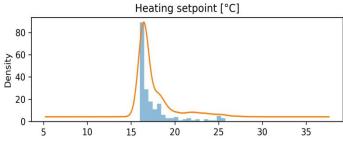
The calibration of a forward model solves the inverse problem: given the inputs and the outputs, the goal is to find a good estimation of the parameters.

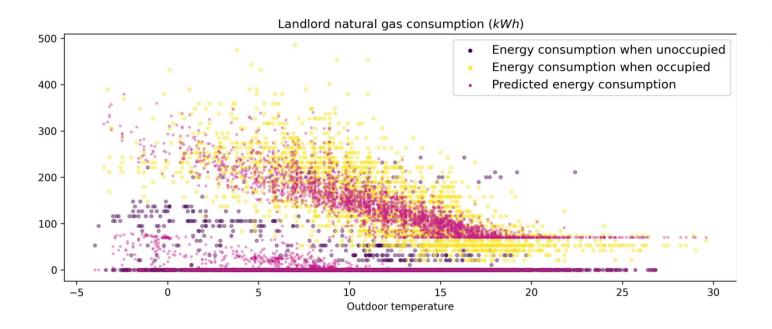
Calibration is needed because while inputs (such as outdoor temperature) and outputs (such as energy consumption and thermal zone air temperatures) can be observed, the values of many parameters are unknown.

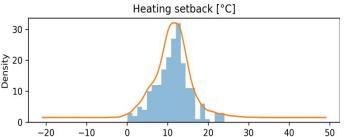








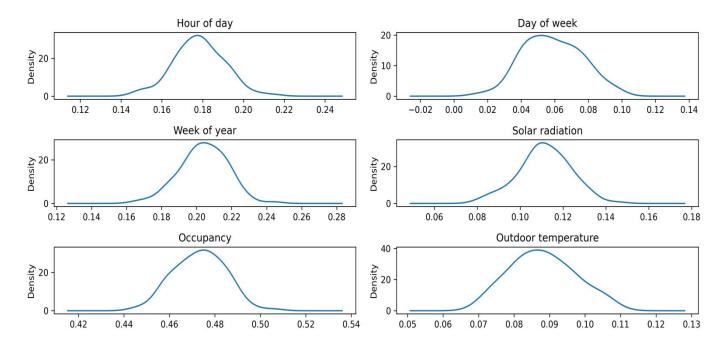






Things to be aware about calibration:

1. Simulation models are generally incomplete models;





Things to be aware about calibration:

- Simulation models are generally incomplete models;
- Discrepancy models must be constrained because they can render the mechanistic models irrelevant

The contribution of SmartSPIN – Impact estimation



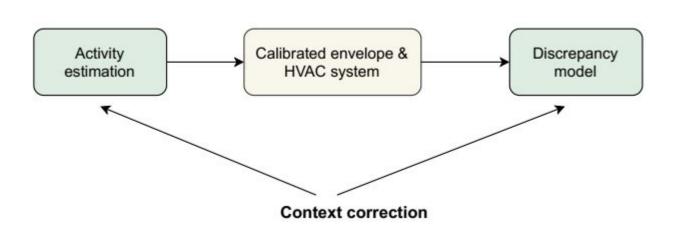
Before the intervention (Baseline period):

Activity estimation Calibrated envelope & HVAC system Discrepancy model

After the intervention (Reporting period):

Activity estimation Calibrated envelope & Discrepancy model

Counterfactual:



The contribution of SmartSPIN – Event correction



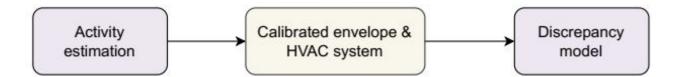
Before the event (Reporting period):

Activity estimation Calibrated envelope & HVAC system Discrepancy model

After the event (Reporting period):

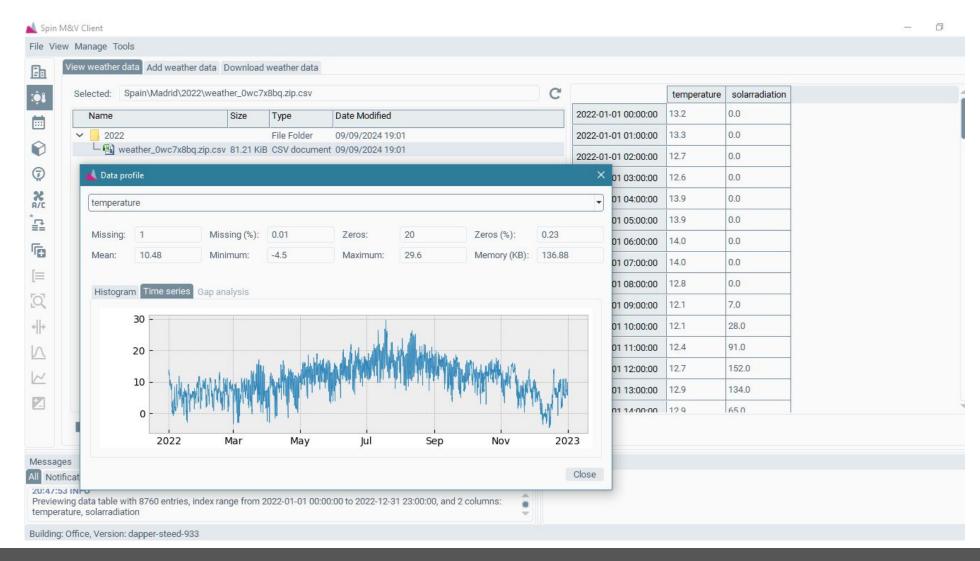
Activity estimation Calibrated envelope & Discrepancy model

Counterfactual:

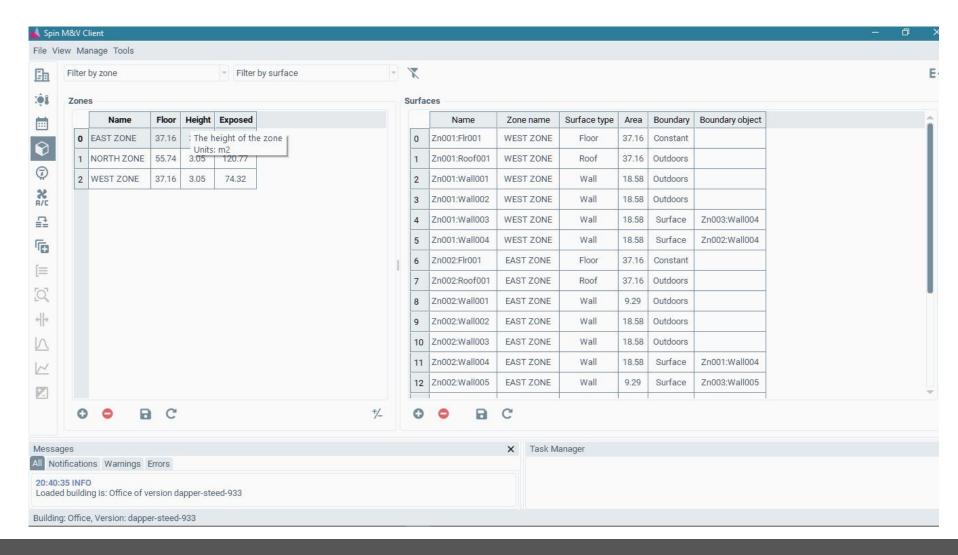


The contribution of SmartSPIN – M&V App

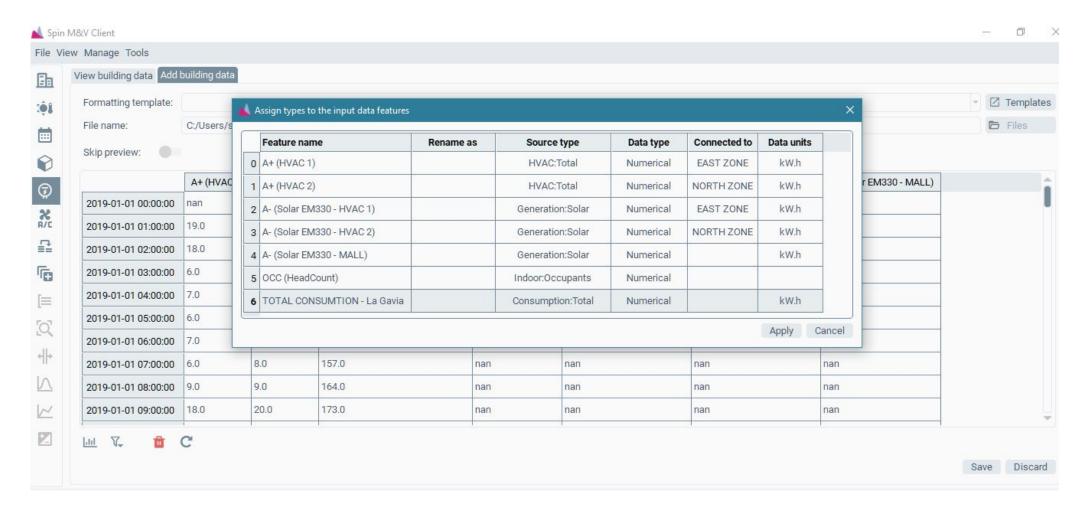


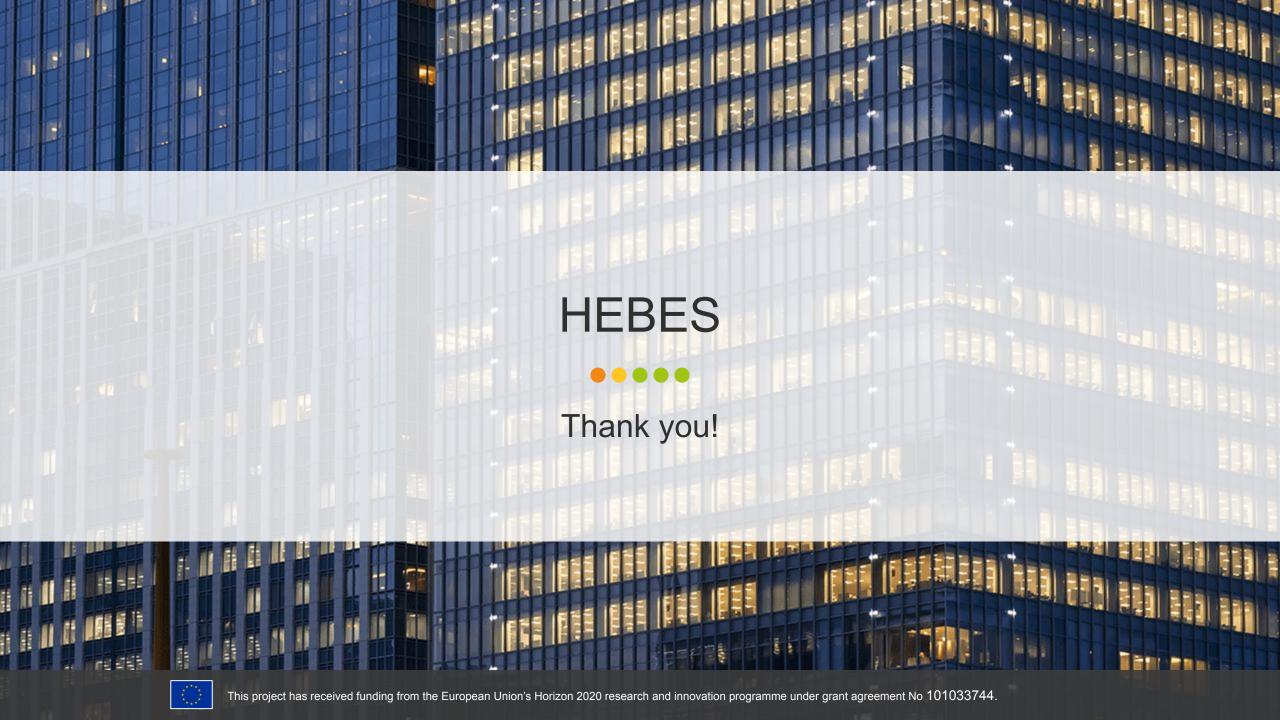














SmartSPIN

EU funding opportunities for new collaborative projects

Jasper van den Berg Innovation consultant

PNO Innovation



EPEN



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.



Outline

Introduction

Funding schemes

Upcoming calls: Identifying opportunities together (interactive)

Future topics

Join at slido.com #1010 332



Jasper van den Berg, innovation consultant







Focuses on EU funding opportunities for new collaborative projects











EU funding: EU Horizon Programme

- slido.com #1010 332

- Horizon Europe Programme
 - EU's key funding programme for research and innovation, running from 2021 to 2027 with a budget of €95.5 billion
 - Collaboration and strengthening impact of research and innovation
 - Driven by EU policies addressing global challenges
 - RIA (Research and Innovation Actions) 100% funding rate (+25% indirect costs)
 - IA (Innovation Actions) 100 or 70% funding rate (+25% indirect costs)
 - CSA (Coordination and Support Actions) 100% funding rate (+25% indirect costs)
- Today's presentation:
 - Two relevant 2024 calls (deadline 4 Feb 2025):
 - HORIZON-CL5-2024-D4-02-05 & HORIZON-CL5-2024-D4-02-05
 - Future topics



EU funding: other programmes









• LIFE (L'Instrument Financier pour l'Environnement)

- Support environmental, nature conservation, and climate action projects.
- Calls for 2025 expected from April 2025

DUT (Driving Urban Transitions), partnership under **Horizon Europe**

- Promote sustainable urban development and energy efficiency
- Relevant pathway: Positive Energy Districts
- Stage 1 (Pre-Proposal submission deadline) closing 14 November 2024

Innovation funds

- Broader funding schemes to support innovative projects.
- New technologies and solutions to address various societal challenges.



Identifying future funding opportunities

As we go through these slides, think about the following:

- How does your organization's expertise fit into the call topic?
- What role could your organization have in a potential collaboration?
- What could be key partners for you to collaborate with?

Join at slido.com #1010 332



Call 1: HORIZON-CL5-2024-D4-02-05

slido.com #1010 332



Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts (Built4People Partnership)

• IA; Budget 2x 5M€; **Deadline date:** 04 February 2025

Scope (one or both of the following):

- Facilitate participative design and planning
- Analyse and model different scenarios for future renovations

Outcomes:

- Engagement of end users and citizens
- Acceptability & uptake of sustainable deep renovation solutions
- Reduced energy and mobility poverty
- Climate change adaptation and resilience

Question 1/5

slido.com #1010 332



HORIZON-CL5-2024-D4-02-05

Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts

Which 'urban context' mentioned in the call topic best fits your organisation?

0	0 0		0		
Buildings	Neighbourhoods	Urban district	Not sure / N.A.		

Question 2/5

slido.com #1010 332



HORIZON-CL5-2024-D4-02-05

Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts

What could be promising digital solutions to analyse / model different scenarios for renovating buildings / neighbourhoods / districts?

Question 3/5

slido.com #1010 332



HORIZON-CL5-2024-D4-02-05

Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts

Which unique expertise or solution could your organisation bring to facilitate participative design and planning / engage citizens?

Question 4/5

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HORIZON-CL5-2024-D4-02-05

Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts

What role could your organisation have in a consortium around this call topic?

0	0	0	0	0	0
Coordinator	Research partner	Technology provider	End user or	Other role	Minor role or no role
			demonstrator		

Question 5/5

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HORIZON-CL5-2024-D4-02-05

Digital solutions to foster participative design, planning and management of buildings, neighbourhoods and urban districts

What is your level of interest into the topic?

My organisation is interested in (digital solutions for) participative design / planning.	
I would like to connect with potential partners to discuss this topic further	
My organisation may be interested to be involved in a proposal around this topic	
Strongly disagree	Strongly agree

Call 2: HORIZON-CL5-2024-D4-02-05

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BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation (Built4People Partnership)



• IA, Budget 2x 4M€, **Deadline date**: 04 February 2025

Scope (all of the points):

Improve BIM/DT over the full life cycle of buildings to be more energy efficient; sustainable; circular; resource efficient.

- Adaptable and reversible building design
- Track and reuse/recycle/recover buildings materials
- Integrate buildings monitoring data
- Assess and track building performance over the lifecycle
- Demonstrate in a set (at least 2) of real-life residential and non-residential building construction and renovation projects

Outcomes:

- Reduced buildings construction and renovation time and costs.
- Increased buildings material reuse and recycling.
- Improvement of buildings performance
- Improved buildings information across the lifecycle
- Interoperability with and broader applications of BIM/DT solutions

Question 1/6

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HORIZON-CL5-2024-D4-02-05

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

Which phase of the building life cycle best fits your organisation?

0	0	0	0	
Design and construction /	Operation and management	Deconstruction and reuse	Not sure / N.A.	
renovation				

Question 2/6

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HORIZON-CL5-2024-D4-02-05

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

Which aspect of BIM / Digital Twins for circular energy renovation could be of interest to your organisation?

0	0	0	0	0
Building design	Track and reuse/recycle/recover building materials	Building monitoring	Buildings data interoperability, quality and integrity	Not sure / N.A.



Question 3/6

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HORIZON-CL5-2024-D4-02-05

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

What could be promising (BIM- or DT-based) solutions to support the whole buildings life cycle?

Question 4/6

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●●●● HORIZON-CL5-2024-D4-02-05

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

Which unique expertise or solution could your organisation bring to enable BIM/DT for circular energy renovation?



Question 5/6

slido.com #1010 332



HORIZON-CL5-2024-D4-02-05

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

What role could your organisation have in a consortium around this call topic?



innovation programme under grant agreement No 10133744.

Question 6/6

slido.com #1010 332

HORIZON-CL5-2024-D4-02-05

Stronaly disagree

BIM (Building Information Modeling)-based processes and digital twins for facilitating and optimising circular energy renovation

What is your level of interest into the topic?

My organisation is interested in (digital solutions for) participative design / planning.
I would like to connect with potential partners to discuss this topic further
My organisation may be interested to be involved in a proposal around this topic



Interested in a follow up?

Please share your details with each other or with us!

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Future topics



Expected content from Work Programme 2025.

Cluster 5 - Climate, Energy and Mobility

- Opening: 15 Apr 2025, Deadline(s): 17 Feb 2026
- "Societal readiness pilot for smart buildings"
- "Generative AI to advance digitalization of the energy system, including for service providers, operators and energy communities"
- "Digital innovations for energy communities, e.g. IOT, electricity trading, data exchange, cross-sectoral synergies (electricity, gas, mobility, etc.)"

CONSORTIUM





















SmartSPIN

Competitive energy efficiency

Alvaro Diez (Smarkia)





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101033744.

Context & Overview

Overview: The SmartSPIN project aims to engage tenants to take actions that will further reduce building energy consumption, by introducing a competitive element.

Context: Using the principles of gamification and introducing a smartphone app that can compare the performance of tenants within the same building, the impact of introducing a competitive element to energy saving opportunities is being examined.















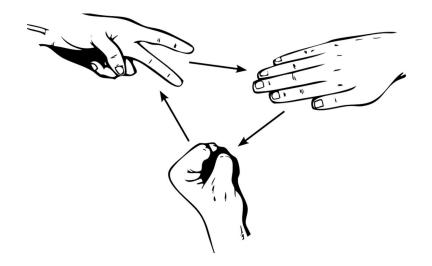
Game Theory



Game Theory: Framework for studying strategic interactions between decision-makers.

Key Concepts:

- Players: Decision-makers involved.
- Strategies: Possible actions players can take.
- Payoffs: Outcomes based on collective strategies.
- Equilibrium: No player can improve their outcome by changing their strategy alone



SmartSPIN Gamification Strategy



Split Incentive Issue: Misalignment of benefits between landlords, tenants, and ESCOs in energy efficiency investments.

- Landlords: Hesitant to invest in energy-efficient systems as savings primarily benefit tenants.
- **Tenants:** Reluctant to upgrade since they don't own the property and lack long-term payoff guarantees.
- ESCOs: Struggle to secure funding and cooperation due to misaligned interests among stakeholders.

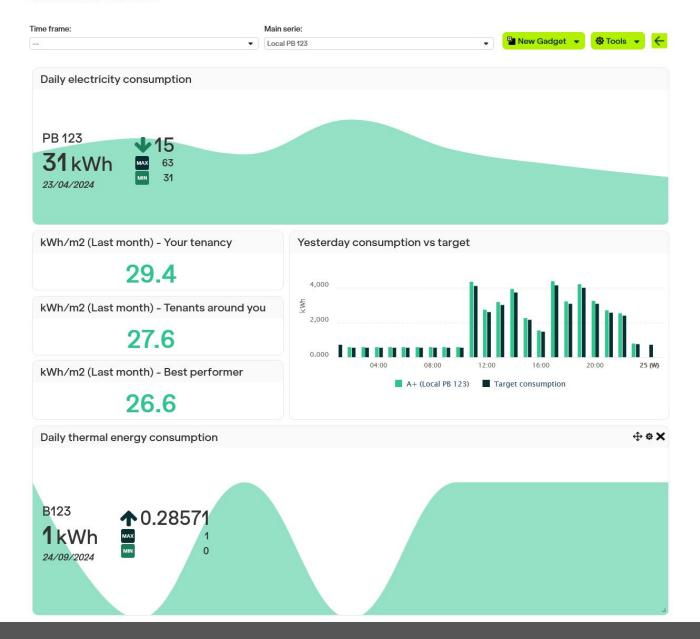
Interface



Metrics Provided:

- Daily consumption breakdown
- Comparison with tenants around and the best performer
- Consumption vs. target performance

Gamification Interface



Example scenario



- Initial Ranking: A tenant's office ranks third in energy savings for the month.
- **Team Challenge:** The tenant challenges their team to turn off computers and reduce HVAC use over the weekend.
- Reward: They earn points and move to first place by the end of the month, receiving a
 utility discount and the "Green Office of the Month" badge.
- Collective Impact: The building achieves a 10% reduction in energy use, leading to a rent discount for all tenants.
- Engagement: Gamification makes energy-saving actions engaging and rewarding, encouraging tenants to contribute to reducing building consumption.

Expected impacts



- Tenants to take actions to improve their energy performance.
- To identify commonalities between the different tenancies.
- To analyze the impact that the gamification app has on the consumption patterns of tenancies.



